

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
GRANTS-ONT MUNICIPAL PARTNERSHIP FUND	145,900	145,900	124,100	124,100	105,485
GRANTS-AM0 GAS TAX REV	668,169	661,800	668,169	345,287	668,169
PROV GRANT-MODERNIZATION GRANT		50,187			
MUNICIPAL TAXES REGULAR-Taxation and Grant--	23,402,028	22,873,329	21,810,325	21,726,652	23,140,975
MUNICIPAL TAXES- SUPPLEMENTAL	500,000	777,446	759,457	443,972	775,000
MUNICIPAL TAXES-PAYMENT-IN-LIEU	175,000	189,361	175,000	191,759	190,000
Taxation and Grants- BIA Levy	58,705	58,705	59,879	59,879	61,675
MUNICIPAL TAXES - RIGHT OF WAY	45,000	46,158	45,000	45,581	45,000
Fees-Tracker Land Rental	60,000	60,000		60,000	60,000
INTEREST INCOME-TAX & PENALTY INTEREST	250,000	203,393	250,000	251,691	250,000
INTEREST INCOME-INVESTMENT INTEREST	350,000	744,846	1,150,000	2,063,946	1,990,000
Gain on Land Held for Resale		205,073	60,000		
Total OPERATING REVENUE	25,654,802	26,016,198	25,101,930	25,312,867	27,286,304
Taxation&Grant-TAXATION TRANSFER TO OPERATIONS	18,900,226	18,900,223	19,831,213	19,831,213	21,948,791
Taxation&Grant-TAXATION TRANSFER TO CAPITAL	3,662,669	3,662,669	3,662,669	3,662,669	3,762,669
Taxation&Grant-Transfer to Future Needs Reserve	1,520,033	1,625,116		181,017	
TRANSFER TO RESERVES - AMO GAS TAX REV	668,169	661,800	668,169	345,287	668,169
Taxation-Transfer to Asset Mgmt Plan Reserve	230,000	230,000	230,000	230,000	230,000
TAXATION AND GRANTS - TFR TO GREEN ENERGY RES	70,000	70,000	70,000	70,000	70,000
TAXATION AND GRANTS - TRANSFER TO RESERVES		50,187			
Taxation and Grants-CONSERVATION AUTHORITIES	265,000	252,712	280,000	272,819	295,000
GENERAL GOVERNMENT-TAXES WRITTEN OFF	280,000	536,135	300,000	267,724	250,000
Taxation and Grant-BIA Levy Expense	58,705	58,705	59,879	59,879	61,675
Change in Post Retirement Benefit		46,200		45,500	
Taxation&Grants-Loss on Disposal of Capital Assets		-77,549		-68,207	
Total General Expenses	25,654,802	26,016,198	25,101,930	24,897,901	27,286,304
Total Operating Expenses	25,654,802	26,016,198	25,101,930	24,897,901	27,286,304
OPERATING SURPLUS (DEFICIT)				414,966	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
General Taxation	23,402,028	22,873,329	21,810,325	21,726,652	23,140,975
All Other Taxation	778,705	1,071,670	1,039,336	741,191	1,071,675
User Fees	660,000	1,213,312	1,460,000	2,375,637	2,300,000
Grants	814,069	857,887	792,269	469,387	773,654
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	25,654,802	26,016,198	25,101,930	25,312,867	27,286,304
Wages and Benefits					
Service Contracts	603,705	893,752	639,879	645,922	606,675
Advertising					
Supplies	0	-77,549	0	-68,207	0
Conferences, Training, and Professional Fees					
Repairs and Maintenance					
Internal Transfer	22,562,895	22,562,892	23,493,882	23,493,882	25,711,460
Reserve Transfer	2,488,202	2,637,103	968,169	826,304	968,169
Total Operating Expenses	25,654,802	26,016,198	25,101,930	24,897,901	27,286,304

MOSC 2024-27 Preliminary Operating Budget Summary -(For Discussion Purposes Only)						
	2023 APPROVED BUDGET	2023 UNAUDITED ACTUAL	2024 PROPOSED BUDGET	\$ Budget/Budget	%	
				Tax Rate Increase	4.47%	
Revenue				Tax Levy Increase		
Taxation	\$ 19,831,213	19,831,213	\$ 21,948,791	2,117,578	11%	
Non-Tax Revenue	\$ 21,611,465	23,288,849	22,747,203	1,135,738	5%	
	\$ 41,442,678	\$ 43,120,062	\$ 44,695,994			
Expenses						
General Government & Corporate Services						
Animal Control	\$ 64,100	\$ 63,498	66,133	\$ 2,033	3%	
Council	492,212	509,272	413,474	\$ (78,738)	-16%	
Crossing Guards	100,706	93,183	103,727	\$ 3,021	3%	
Legal and Legislative Services	1,560,752	1,387,095	1,429,659	\$ (131,093)	-8%	
Human Resources	495,974	449,179	\$612,338	\$ 116,364	23%	
Treasury	921,577	2,182,756	\$1,010,930	\$ 89,353	10%	
Information Technology	960,950	818,824	1,250,890	\$ 289,940	30%	
Property Management	381,406	426,083	426,998	\$ 45,592	12%	
Municipal Debt	837,662	675,753	1,958,594	\$ 1,120,932	134%	
Finance	1,608,048		1,624,844	\$ 16,796	1%	
Sub-total Corporate Services	7,423,387	6,605,643	8,897,588	\$ 1,474,201	20%	
Protection of Persons & Property						
Building Inspection	728,303	724,215	683,163	\$ (45,140)	-6%	
Drainage	156,515	169,461	212,308	\$ 55,793	36%	
Fire Service	2,161,214	2,052,960	2,251,216	\$ 90,002	4%	
Police Service	7,954,737	7,456,927	8,427,222	\$ 472,485	6%	
Bylaw Enforcement (Property Standards)	236,985	166,224	214,219	\$ (22,766)	-10%	
Solid Waste	1,810,930	1,979,025	1,986,211	\$ 175,281	10%	
Sub-total Protection of Persons & Property	13,048,684	12,548,812	13,774,339	\$ 725,655	6%	
Engineering and Public Works						
Roads	3,612,531	3,244,450	3,615,251	\$ 2,720	0%	
Water Systems	5,091,896	4,467,258	5,142,368	\$ 50,472	1%	
Wastewater Systems	5,232,016	5,108,625	5,387,884	\$ 155,868	3%	
Sub-total Public Works	13,936,443	12,820,333	14,145,504	\$ 209,061	2%	
Social Housing						
Caradoc Housing	753,824		753,824	\$ -	0%	
Community Services						
Aquatics	356,175	363,271	382,194	\$ 26,019	7%	
Arena	1,588,861	1,715,653	1,742,936	\$ 154,075	10%	
Caradoc Community Centre	83,128	56,578	75,070	\$ (8,058)	-10%	
Cemetery	333,528	274,198	339,082	\$ 5,554	2%	
Community Development	89,000	64,200	99,000	\$ 10,000	11%	
Downtown Market	36,500	10,784	38,157	\$ 1,657	5%	
Recreation	685,032	797,299	730,448	\$ 45,416	7%	
Library Operations	195,727	166,252	211,645	\$ 15,918	8%	
Museum Operations	206,003	219,879	228,776	\$ 22,773	11%	
Parks Operations	718,419	716,558	778,602	\$ 60,183	8%	
Scout Hall	6,800	6,742	6,936	\$ 136	2%	
Tri-Township Arena (85%)	368,000		542,000	\$ 174,000	47%	
Sub-total Recreation & Leisure	4,667,173	4,391,414	5,174,846	\$ 507,673	11%	
Planning and Development						
Economic Development	1,349,142	1,390,811	1,515,862	\$ 166,720	12%	
Planning Operations	264,025	157,613	434,032	\$ 170,007	64%	
Sub-total Planning & Development	1,613,167	1,548,424	1,949,894	\$ 336,727	21%	
Total	\$ 41,442,678	\$ 37,914,626	\$ 44,695,994	\$ 3,253,316	8%	

\$

0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
ANIMAL CONTROL- GENERAL TAXATION	61,927	61,927	63,650	63,650	65,670
FINES - ANIMAL CONTROL					
ANIMAL CONTROL-KENNEL LICENCES/REPL TAGS, ETC	350	400	450	1,055	463
Total OPERATING REVENUE	62,277	62,327	64,100	64,705	66,133
ANIMAL CONTROL-SERVICE CONTRACT	62,277	61,056	63,000	63,498	65,000
ANIMAL CONTROL - Transfer To Reserves		1,271			
ANIMAL CONTROL-DOG TAGS			500		515
ANIMAL CONTROL-Livestock Claim			600		618
Total General Expenses	62,277	62,327	64,100	63,498	66,133
Total Operating Expenses	62,277	62,327	64,100	63,498	66,133
OPERATING SURPLUS (DEFICIT)				1,207	0

	2022		2023		2024
	Budget	Actual	Budget	Actual	Budget
Taxation	61,927	61,927	63,650	63,650	65,670
User Fees	350	400	450	1,055	463
Grants					
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	62,277	62,327	64,100	64,705	66,133
Wages and Benefits					
Service Contracts	62,277	61,056	64,100	63,498	66,133
Advertising					
Supplies					
Conferences, Training, and Professional Fees					
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	0	1,271	0	0	0
Total Operating Expenses	62,277	62,327	64,100	63,498	66,133

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
COUNCIL -GENERAL TAXATION-	460,400	560,400	492,212	492,212	413,474
COUNCIL-TRANSFER FROM RESERVES	70,000	51,010			
Total OPERATING REVENUE	530,400	611,410	492,212	492,212	413,474
COUNCIL-BUSINESS MEALS	1,500	467	1,750	284	500
COUNCIL - MEMBERSHIP DUES	1,000	200	1,000	200	500
COUNCIL - CONFERENCES, CONVENTIONS	5,000	5,896	11,000	13,372	11,330
COUNCIL - TRAVEL EXPENSES	3,500	3,149	10,500		5,000
COUNCIL-RECEPTIONS, TRIBUTES	5,000	1,580	5,000	4,351	5,150
Operating Expense-Council-COUNCIL-TRANS TO RESERVE		-158,570	5,000	5000	
COUNCIL-TRANSFER TO RESERVES & RESERVE FUNDS	40,000	40,000	71,490	71490	50,000
COUNCIL-MUNICIPAL DONATIONS	38,000	37,185	53,000	43,849	54,590
Donation to SMGHF (Building Lots)	100,000	366,988		75,244	
COUNCIL - STRAT PLAN			50,000	22243	
COUNCIL-LIABILITY INSURANCE	15,000	8,357	20,000	9,447	10,000
Council Training					5,500
COUNCIL - OFFICE SUPPLIES				327	
COUNCIL-BOOKS PERIODICALS	300		300		
COUNCIL - GENERAL SUPPLIES		64	1,000	1,000	2,000
COUNCIL-ELECTION EXPENSES	70,000	51,010	2,000	2,658	2,060
MEDICAL BD - REMUNERATION	1,000		1,000		
MEDICAL BOARD-PAYROLL BENEFITS	100		100		
COUNCIL REMUNERATION	225,000	230,260	233,322	232,751	240,322
COUNCIL-PAYROLL BENEFITS	25,000	24,824	25,750	27,056	26,523
Total General Expenses	530,400	611,410	492,212	509,272	413,474
Total Operating Expenses	530,400	611,410	492,212	509,272	413,474
OPERATING SURPLUS (DEFICIT)				-17,060	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	460,400	560,400	492,212	492,212	413,474
User Fees					
Grants					
Internal Transfer					
Reserve Transfer	70,000	51,010			
Total Operating Revenue	530,400	611,410	492,212	492,212	413,474
Wages and Benefits	251,100	255,084	260,172	259,807	266,844
Service Contracts	153,000	412,530	123,000	150,783	70,090
Advertising					
Supplies	70,300	51,074	3,300	3,985	4,060
Conferences, Training, and Professional Fees	16,000	11,292	29,250	18,207	22,480
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	40,000	-118,570	76,490	76,490	50,000
Total Operating Expenses	530,400	611,410	492,212	509,272	413,474

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
CROSSING GUARDS- GENERAL TAXATION	98,250	98,250	100,706	100,706	103,727
Total OPERATING REVENUE	98,250	98,250	100,706	100,706	103,727
CROSSING GUARDS-WAGES P/T	86,000	61,006	88,151	83,142	90,796
CROSSING GUARDS-PAYROLL BENEFITS	9,500	5,207	9,737	8,429	10,029
CROSSING GUARDS-OTHER COSTS	1,250	541	1,281	1,612	1,319
CROSSING GUARDS - Transfer to Reserves		31,496			
CROSSING GUARDS-CONTRACT SERVICES	1,500		1,537		1,583
Total General Expenses	98,250	98,250	100,706	93,183	103,727
Total Operating Expenses	98,250	98,250	100,706	93,183	103,727
OPERATING SURPLUS (DEFICIT)				7,523	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	98,250	98,250	100,706	100,706	103,727
User Fees					
Grants					
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	98,250	98,250	100,706	100,706	103,727
Wages and Benefits	95,500	66,213	97,888	91,571	100,825
Service Contracts	1,500	0	1,537	0	1,583
Advertising					
Supplies	1,250	541	1,281	1,612	1,319
Conferences, Training, and Professional Fees					
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	0	31,496	0	0	0
Total Operating Expenses	98,250	98,250	100,706	93,183	103,727

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
LEGISLATIVE SERVICES-GENERAL TAXATION	1,114,900	1,114,900	1,201,852	1,201,852	1,307,192
LEGISLATIVE SERVICES-MARRIAGE LICENSES	10,000	14,740	12,000	10,560	12,360
LEGISLATIVE SERVICES-LOTTERY LICENSES	5,000	3,647	5,000	6,403	5,150
LEGISLATIVE SERVICES-TAXI LICENSE FEES	1,000	85	1,000	1,080	1,030
LEGISLATIVE SERVICES-NOISE EXEMPT PERMIT FEE	500	600	500	225	515
Legislative Services - Misc Revenue	800	4,806	400	33,236	412
LEGISLATIVE SERVICES-INTERDEP TRSFR LEGAL COSTS	7,500	10,000	10,000	10,000	10,300
LEGISLATIVE SERVICES-ADMIN FEES FOR WATER & WW	90,000	90,000	90,000	90,000	92,700
LEGISLATIVE SERVICES - XFER FROM RESERVES			240,000	30000	
Total OPERATING REVENUE	1,229,700	1,238,778	1,560,752	1,383,356	1,429,659
LEGISLATIVE SERVICES-GENERAL ADVERTISING	55,000	69,822	60,000	63,596	66,950
LEGISLATIVE SERVICES - TRAVEL EXPENSE	3,000				3,000
LEGISLATIVE SERVICES-BUSINESS MEALS	1,500	1,695	1,750	246	1,803
LEGISLATIVE SERVICES-CONFERENCES & CONVENTIONS	5,000	3,752	4,000	1,260	4,120
LEGISLATIVE SERVICES - MEMBERSHIP DUES	5,000	6,173	7,000	1,368	2,000
LLS - IT SUBSCRIPTIONS				2,070	4,120
LEGISLATIVE SERVICES-TRANS TO RES FUND	2,500	243,294	2,500	2,500	2,500
LEGISLATIVE SERVICES - PREMIUMS				1,800	
LEGISLATIVE SERVICES-BYLAW ENF LEGAL FEES		23	4,000	15,959	16,480
LEGISLATIVE SERVICES-CONSULTING FEES	15,000	8,156	5,000		10,300
LEGISLATIVE SERVICES-HUMAN RESOURCES-LEGAL FEES		2,505		10,878	12,000
LEGISLATIVE SERVICES-INSURANCE CLAIMS	10,000	28,400	20,000	26,246	20,600
LEGISLATIVE SERVICES-INTEGRITY COMMISSIONER	4,000	1,840	6,000	26,414	25,750
LEGISLATIVE SERVICES-LEGAL FEES	300,000	133,124	310,000	191,386	319,300
LEGISLATIVE SERVICES-PLANNING LEGAL FEES		6,819		15,610	13,000
LEGISLATIVE SERVICES - ATTAINABLE HOUSING INITIAT	100,000	189,351	130,000	316,334	133,900
LEGISLATIVE SERVICES-BOOKS & PERIODICALS	1,000	503	500	2,040	515
LEGISLATIVE SERVICES-LICENCES, PERMIT COST	7,500	17,209	10,000	4,323	10,300
LEGISLATIVE SERVICES-OFFICE SUPPLIES	1,000	668	1,000	4,522	1,030
LEGISLATIVE SERVICES-OTHER COSTS	1,000	7,141	700	538	1,030
LEGISLATIVE SERVICES-OVERTIME	11,000	10,959	11,500	16,033	10,000
LEGISLATIVE SERVICES-PAYROLL BENEFITS	171,200	120,605	223,462	134,247	177,914
LEGISLATIVE SERVICES-WAGES-F/T	535,000	386,732	763,340	510,501	593,047
LEGISLATIVE SERVICES-WAGES-P/T	1,000	9		39,224	
Total General Expenses	1,229,700	1,238,778	1,560,752	1,387,095	1,429,659
Total Operating Expenses	1,229,700	1,238,778	1,560,752	1,387,095	1,429,659
OPERATING SURPLUS (DEFICIT)				-3,739	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	1,114,900	1,114,900	1,201,852	1,201,852	1,307,192
User Fees	17,300	23,878	18,900	51,504	19,467
Grants					
Internal Transfer	97500	100000	100000	100000	103000
Reserve Transfer	0	0	240,000	30,000	0
Total Operating Revenue	1,229,700	1,238,778	1,560,752	1,383,356	1,429,659
Wages and Benefits	718,200	518,305	998,302	700,005	780,961
Service Contracts	329,000	180,867	345,000	288,293	417,430
Advertising	55000	69822	60000	63596	66950
Supplies	110,500	214,872	142,200	327,757	146,775
Conferences, Training, and Professional Fees	14,500	11,620	12,750	2,874	10,923
Repairs and Maintenance					
Internal Transfer	0	0	0	2,070	4,120
Reserve Transfer	2,500	243,294	2,500	2,500	2,500
Total Operating Expenses	1,229,700	1,238,780	1,560,752	1,387,095	1,429,659

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
HUMAN RESOURCES-GENERAL TAXATION	340,548	340,548	401,474	401,474	522,338
HUMAN RESOURCES-INTERDEPT TRANSFER	14,176	4,500	4,500	4,500	
HUMAN RESOURCES-ADMIN FEES FR WTR/WW	90,000	90,000	90,000	90,000	90,000
Total OPERATING REVENUE	444,724	435,048	495,974	495,974	612,338
HUMAN RESOURCES-GENERAL ADVERTISING	2,000	2,195	2,000	2,800	2,060
HR-LEGISLATIVE SERVICES-SEMINARS, TRAINING, MEETINGS	16,000	10,582	15,000	14,401	12,000
HUMAN RESOURCES-BUSINESS MEALS	600	890	617	532	636
HUMAN RESOURCES-MEMBERSHIPS	1,600	2,310	3,000	2,048	3,471
HUMAN RESOURCES-CONF & CONVENTIONS	3,600	3,025	3,600	3,502	14,000
HUMAN RESOURCES-SEMINARS, TRAINING	7,370	3,988	7,500	6,400	6,500
HUMAN RESOURCES-SERVICE AWARD RECOGNITION	2,200	1,486	2,050	1,212	1,500
HUMAN RESOURCES-TRAVEL EXPENSE	3,000	1,324	1,500	59	1,600
HR-COUNCIL-SEMINARS, TRAINING	7,000	585	7,000	1,729	
HR-FINANCE-SEMINARS, TRAINING	7,200	1,224	7,200	4,627	7,500
HR-IT-SEMINARS, TRAINING	13,000	10,398	10,000	5,387	10,300
HR-BLDG INSPECTION-SEMINARS, TRAINING, MEETINGS	4,500	1,807	5,063	2,186	
HR-BYLAW ENFORCEMENT-SEMINARS, TRAINING	2,500	588	3,552	773	1,000
HR-P/W-SEMINARS, TRAINING, MEETINGS	14,500	16,691	13,140	11,951	13,534
HR-EPW ADMIN-SEMINARS, TRAINING, MEETINGS			10,000	8,204	10,300
HR - WATER - SEMINARS, TRAINING	6,000	1,102	6,000	4,910	6,180
HR - WASTE WATER - SEMINARS, TRAINING	6,000	1,358	6,000	4,538	6,180
HR-CEMETERY-SEMINARS, TRAINING	1,500	563	1,500	2,896	1,545
HR-RECREATION-SEMINARS, TRAINING, MEETINGS	4,500	1,298	4,500	3,807	4,635
HR-POOL-SEMINARS, TRAINING	750	1,311	750		773
HR-WMMC-SEMINARS, TRAINING	2,750	1,271	2,750	1,074	2,833
HR-GEMINI-SEMINARS, TRAINING	7,500	4,331	7,500	5,526	7,725
HR-MUSEUM-SEMINARS, TRAINING	1,000	287	1,000	768	1,030
HR-PLANNING-SEMINARS, TRAINING	3,500	4,987	2,520	1,437	2,000
HR-ECONOMIC DEV-SEMINARS, TRAINING	2,000		2,100	1,835	2,163
HR-PROPERTY MGMT-SEMINARS, TRAINING	2,100	2,552	2,000	2,530	2,163
HR - IT SUBSCRIPTIONS				350	7,000
HUMAN RESOURCES-TRANS TO RESERVE FUND		38,498	5,000	5000	5,000
HUMAN RESOURCES-CONTRACTED SERVICES	10,367	10,448	11,765	11,122	102,722
Human Resources- Disability Management		2,205	2,500	1,369	2,575
HUMAN RESOURCES-EMPLOYEE WELLNESS	10,000	834	10,000	1,727	5,000
HUMAN RESOURCES-STUDIES/CONSULTING	16,000	18,377	14,000	11,744	25,000
HUMAN RESOURCES-OFFICE SUPPLIES				415	1,000
HUMAN RESOURCES-HEALTH & SAFETY SUPPLIES	600	611	618	530	637
HUMAN RESOURCES-OTHER COSTS	1,000	518	1,000	800	1,000
HUMAN RESOURCES-WAGES-F/T	202,784	204,040	216,963	220,137	225,043
HUMAN RESOURCES-WAGES-P/T	23,000	18,821	34,354	26,976	38,235
HUMAN RESOURCES-WAGES-OVERTIME	1,500	2,057	2,500	3,035	2,500
HUMAN RESOURCES-PAYROLL BENEFITS	56,803	62,486	69,432	70,842	75,000
Total General Expenses	444,724	435,048	495,974	449,179	612,338
Total Operating Expenses	444,724	435,048	495,974	449,179	612,338
OPERATING SURPLUS (DEFICIT)				46,795	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	340,548	340,548	401,474	401,474	522,338
User Fees					
Grants					
Internal Transfer	104,176	94,500	94,500	94,500	90,000
Reserve Transfer					
Total Operating Revenue	444,724	435,048	495,974	495,974	612,338
Wages and Benefits	284,087	287,404	323,249	320,990	340,778
Service Contracts	36,367	31,864	38,265	25,962	135,297
Advertising	2,000	2,195	2,000	2,800	2,060
Supplies	1,600	1,129	1,618	1,745	2,637
Conferences, Training, and Professional Fees	120,670	73,958	125,842	92,332	119,567
Repairs and Maintenance					
Internal Transfer	0	0	0	350	7,000
Reserve Transfer	0	38,498	5,000	5,000	5,000
Total Operating Expenses	444,724	435,048	495,974	449,179	612,338

	2022		2023		Budget
	BUDGET	ACTUAL	BUDGET	YTD	2024
TREASURY - XFER FROM WATER FOR UTILITY BILLING			141,634	141,634	144,467
TREASURY-ADMIN FEES FOR WATER & WW	90,000	90,000	90,000	90,000	100,000
TREASURY-XFER FROM BLDG FOR INDIRECT COSTS	56,765	56,765	56,765	56,765	56,765
TREASURY-TRANSFER FROM RESERVE			80,000	1,100,000	40,000
TREASURY-GENERAL TAXATION	690,470	690,466	489,550	489,550	595,198
TREASURY-GENERAL OFFICE CHARGES	25,000	33,339	30,000	33,929	35,000
TREASURY-INTEREST INCOME	3,000	5,079	3,000	7,795	3,000
TREASURY-ADMIN CHARGES	7,500	7,560	7,500	7,560	7,500
TREASURY-MISC REVENUE	20,000	124,104	20,000	24,095	20,000
TREASURY - Credit Card Convenience Fee (2%)	2,000	4,317	3,128	5,308	4,000
TREASURY - EV CHARGE STATION REVENUE				4,084	5,000
Transfer from Fleet				16433	
Total OPERATING REVENUE	894,735	1,011,630	921,577	1,977,153	1,010,930
TREASURY-PROMOTION, PUBLIC RELATIONS	1,500	273	1,000	3,071	1,000
GENERAL GOVERNMENT-BUSINESS MEALS	1,000	885	1,000	1,174	1,000
Finance -Treasury -MEMBERSHIPS, DUES	12,000	11,077	12,000	10,629	12,500
TREASURY - CONFERENCES & CONVENTIONS	3,000	1,628	1,500	2,271	1,750
TREASURY-TRAVEL EXPENSES	1,000	1,195	1,000	228	1,000
TREASURY-RECEPTIONS				270	
TREASURY - IT SUBSCRIPTIONS				1,040	1,000
TREASURY-OFFICE EQUIPMENT MAINTENANCE	1,500	1,234	1,500		1,000
TREASURY - VEHICLE MAINTENANCE		814		16434	
TREASURY-TRANSFER TO FLEET RESERVE		4,261			35,000
TREASURY - TRANS TO RESERVE		78,945		1104084	
TREASURY-CONTRACTED WORK	20,000	33,974	20,000	15,999	20,000
TREASURY-REPORTS AND STUDIES	6,000		4,000	3,475	
TREASURY-ASSET MANAGEMENT PLAN	25,000		25,000	1,171	1,000
TREASURY-AUDIT FEES	45,000	51,226	45,000	64,513	52,000
TREASURY-LIABILITY INSURANCE	65,000	93,974	65,000	147,292	75,000
TREASURY-MAIL HOUSE EXPENSES	5,000	8,543	5,000	9,329	10,500
TREASURY-INSURANCE CLAIM EXPENSE	5,000		5,000		
TREASURY-COLLECTION EXPENSE	3,500		3,082		
TREASURY-BANK INTEREST & CHARGES	6,000	16,934	6,000	19,597	12,500
General Gov FCM Expense				163	
TREASURY-OFFICE SUPPLIES	15,000	16,378	15,000	26,653	20,000
TREASURY-POSTAGE & COURIER	30,000	50,143	30,000	60,704	50,000
TREASURY-ODA PROJECT EXP		1,170			
TREASURY - CASH OVER/UNDER		-60		20	
TREASURY-OTHER COSTS	5,000	-14,347	5,000	1,443	1,500
Operating Expense-TREASURY-COVID-19 Expenses		25,689		948	
TREASURY-OFFICE EQUIPMENT	2,000	4,440	2,000	5,343	4,750
TREASURY-EMERGENCY MANAGEMENT	2,500	1,125	2,500		
TREASURY-WAGES-F/T	470,727	435,770	482,495	484,486	500,664
TREASURY-WAGES-OT		6,000		309	2,000
TREASURY-PAYROLL BENEFITS	162,508	174,060	182,000	196,182	200,266
TREASURY-MPDC RETIREES BENEFITS EXPENSE	6,500	6,299	6,500	5,928	6,500
Total General Expenses	894,735	1,011,630	921,577	2,182,756	1,010,930
Total Operating Expenses	894,735	1,011,630	921,577	2,182,756	1,010,930
OPERATING SURPLUS (DEFICIT)				-205,603	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	690,470	690,466	489,550	489,550	595,198
User Fees	57,500	174,399	63,628	82,771	74,500
Grants					
Internal Transfer	146,765	146,765	288,399	288,399	301,232
Reserve Transfer	0	0	80,000	1,116,433	40,000
Total Operating Revenue	894,735	1,011,630	921,577	1,977,153	1,010,930
Wages and Benefits	639,735	622,129	670,995	686,905	709,430
Service Contracts	174,500	187,717	172,082	241,779	158,500
Advertising	1,500	273	1,000	3,071	1,000
Supplies	60,500	101,472	60,500	114,871	88,750
Conferences, Training, and Professional Fees	17,000	14,785	15,500	14,572	16,250
Repairs and Maintenance	1,500	2,048	1,500	16,434	1,000
Internal Transfer	0	0	0	1,040	1,000
Reserve Transfer	0	83,206	0	1,104,084	35,000
Total Operating Expenses	894,735	1,011,630	921,577	2,182,756	1,010,930

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
IT -GENERAL TAXATION-					
IT-INTER DEPT TRANSFER	787,590	787,590	940,950	940,950	1,230,890
IT-INTERDEPT TRNSFR ADDTNL	18,750	18,750	20,000	27,500	20,000
IT - MISC REVENUE		25,000		11,820	
Total OPERATING REVENUE	806,340	831,340	960,950	980,270	1,250,890
	1,000	48	500	788	1,000
HR-IT-MEMBERSHIP DUES	3,000		3,000	2,163	
IT-CONFERENCES & CONVENTIONS	4,500	2,492	2,500	66	2,000
GENERAL ADMIN-IT-TRAVEL EXPENSES	20,000	7,802	10,000	6,337	
IT-EQUIPMENT MAINTENANCE	35,000		30,000	30,581	36,050
IT - WEBSITE MTCE & SECURITY	1,250				
PLANNING & ZONING- -GIS MAINTENANCE	75,000	-167,026	32,200	32,200	175,500
IT - TRANSFER TO RESERVE					
NG911 Sustainment	5,000	221	500	834	5,000
GEN TWP - PHONE UPGRADES	500	10,053	2,500	5,140	
General Gov-ADMIN-EQUIPMENT		19			
IT-ADMIN-SMALL EQUIPMENT	1,500	1,798	1,500	2,239	1,530
LEGISLATIVE SERVICES-COMMUNICATIONS/CELL PHONES	1,250	836	1,250	1,322	1,275
HUMAN RESOU-COMMUNICATIONS/CELL PHONES				346	
HUMAN RESOURCES - DATA	750	760	750	3,136	765
IT - COUNCIL - CELLULAR	1,750	2,001	1,750		1,785
COUNCIL-DATA USAGE	21,000	17,653	21,000	19,086	21,630
GENERAL GOV-INTERNET SERVICE	24,000	25,527	24,000	22,792	24,000
GENERAL GOVERNMENT-TELEPHONE, FAX	750	673	750	1,106	765
IT -Corporate Services-Cellular Service	750	394	750	1,124	765
IT-Corporate Services-Data		30,730		9,559	
GENERAL GOVERNMENT-COMPUTER CONSULTING	100,000	291,076	300,000	172,607	361,400
GENERAL ADMIN-SOFTWARE & LICENCING	1,000			2,244	
GEN GOV-TREASURY-EQUIPMENT LEASING	10,000	23,585	10,000	31,359	10,000
IT-CONTRACTED SERVICES	2,000	1,753	2,000		
Information Techn-IT-Security Systems&Monitoring	1,500	3,865	3,000	2,934	1,530
IT- Cellular Service	750	736	750	1,199	765
IT-Data		9,232			
OFFICE INTERCONNECTIVITY	750	434	750		773
IT - STRATROY FIRE HALL - INTERNET CONNECTION	2,000	2,336	2,000	1,779	2,000
FIRE-TELEPHONE,FAX	2,000	5,069	3,500	3,340	2,040
FIRE-OPERATIONS-Cellular Service	1,000	1,310	1,000	2,269	1,020
FIRE-OPERATIONS-Data		8,062		2,320	
FIRE-OPERATIONS-SOFTWARE & LICENCING	1,000	621	750		750
FIRE - VEHICLE MAINTENANCE GPS REPLACEMENT	750				
FIRE-OPERATIONS-EQUIPMENT LEASING	1,500	2,511	1,500	3,497	1,500
FIRE-IT-MT BRYDGES FIRE STATION	1,250	1,017	1,000	723	1,000
FIRE-IT-MELBOURNE FIRE STATION	27,500	14,820	27,500		27,500
IT - POLICE - INFORMATION TECHNOLOGY	25,000	29,438	25,000		25,000
IT - POLICE - CONTRACTED IT	500				
BUILDING Dept -IT Equipment Lease	1,500	3,081	3,000	1,998	1,530
IT-BUILDING INSPECTION- Cellular Service	1,000	910	1,000	1,482	1,020
IT-BUILDING INSPECTION-Data Plan	750	1,377	1,000	739	765
IT -By-Law Enforcement Cellular Service	1,500	2,325	2,000	731	1,545
ROADS-ADMIN-INTERNET SERVICES	750	575	750	575	750
P/W ADMIN.OVERHEAD-TELEPHONE,FAX	2,750	5,109	3,500	3,421	2,805
IT-ROADS-ADMIN-Cellular Service					5,000
Cell phones for PW Operators	750	1,450	1,000	2,165	765
IT-ROADS-ADMIN-Data Plan	5,000	2,923	2,500	2,586	2,500
IT-P/W ADMIN/OVERHEAD-RADIO EXPENSES	500				
IT DATA - STRATHROY WATER	750	371	500		515
IT-CEMETERY-INTERNET SERVICES			500		
IT-CEMETERY-TELEPHONE,FAX	750	601		452	510
IT-CEMETERY-Cellular Service	750	371	500	3,089	515
IT-RECREATION-INTERNET SERVICES	4,000	6,909	4,000	4,708	4,080
IT-RECREATION PROGRAMS- Cellular Service				1,155	
IT - RECREATION - DATA	10,000	12,612	10,000		
IT- RECREATION-COMPUTER CONSULTING	1,500	1,997	1,500	2,348	1,530
IT-Parks and Recreation-Cellular Services	750	220	500	438	510
IT-PARKS-Data Plan	1,000	1,082	1,000	844	1,000
IT-POOL-TELEPHONE	750	7,862	3,000		773
IT-WMMC-INTERNET SERVICES	1,500	2,869	1,500	1,249	1,500

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	787,590	787,590	940,950	940,950	1,230,890
User Fees	0	25,000	0	0	0
Grants					
Internal Transfer	18750	18750	20000	27500	20000
Reserve Transfer					
Total Operating Revenue	806,340	831,340	960,950	968,450	1,250,890
Wages and Benefits	342,640	415,347	380,000	413,411	484,800
Service Contracts	285,450	542,339	475,000	322,502	523,790
Advertising					
Supplies	38,500	30,338	27,750	10,776	27,750
Conferences, Training, and Professional Fees	8,500	2,540	6,000	3,017	3,000
Repairs and Maintenance	56,250	7,802	40,000	36,918	36,050
Internal Transfer					
Reserve Transfer	75,000	-167,026	32,200	32,200	175,500
Total Operating Expenses	806,340	831,340	960,950	818,824	1,250,890

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
IT-WMMC ARENA-TELEPHONE	1,500	468	1,000	666	
IT- Musuem-SOFTWARE & LICENSING	750				
IT-MUSEUM-EQUIPMENT LEASING	500	499	500	504	500
IT-SCOUT HALL-PHONE	500	384	500	385	500
IT-CC CENTRE-TELEPHONE	8,200	10			
IT-PLANNING & ZONING-EQUIPMENT LEASING				150	
ECONOMIC DEVELOPMENT-TELEPHONE	1,500	1,203	1,250	1,476	1,275
IT-COMM DEV-Cellular Service	500	601	500	386	510
IT-DRAINAGE DEPT- Cellular Service					600
Service Contract equipment		3,435			
GENERAL ADMIN - IT SUPPLIES	30,000	23,326	25,000	448	25,500
GENERAL GOVERNMENT-SMALL EQUIP PURCHASES	500	59	250	20	250
IT-OFFICE SUPPLIES	500		500		
GENERAL ADMIN-IT-BOOKS & PERIODICALS	3,500	1,929	2,000	9,528	2,000
GENERAL GOV - IT SUPPLIES & EXPENSES				780	
IT - IT SUBSCRIPTIONS	2,500				
FIRE-COMPUTER FEES		956			
RECREATION PROGRAMS- -IT SUPPLIES		633			
MUSEUM- -IT SUPPLIES	1,000				
MUSEUM-COMPUTER FEES	500				
IT-PLANNING & ZONING-IT SUPPLIES					
2025 FTE Equipment	252,000	289,625	275,000	308,295	286,000
IT-WAGES-F/T		27,641			
IT Wages - Part time	10,000	8,084	10,000	4,679	10,000
IT-OVERTIME	80,640	89,997	95,000	100,437	98,800
IT-PAYROLL BENEFITS					
2025 additional FTE Network staff					90,000
Two year service contract					
2025 FTE Benefits					
	806,340	831,340	960,950	818,824	1,250,890
Total General Expenses					
	806,340	831,340	960,950	818,824	1,250,890
Total Operating Expenses				161,446	0
OPERATING SURPLUS (DEFICIT)					

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
PROPERTY MGMT-GENERAL TAXATION	79,742	79,742	141,504	141,504	180,964
Property Management -351 Frances-Rental Inc.	240,492	224,902	224,902	242,813	231,034
PROPERTY MANAGEMENT-HORT PROGRAM CONTRIBUTIONS	20,000	15,000	15,000	15,000	15,000
Transfer from Fleet				102	
Total OPERATING REVENUE	340,234	319,644	381,406	399,419	426,998
HR-PROPERTY MGMT-PROFESSIONAL DEV	2,500				
STRATHROY & AREA SENIOR'S CENTRE-BUILDING REPAIRS		261		298	
PROPERTY MANAGEMENT-BUILDING MAINTENANCE	28,500	32,490	33,500	38,322	33,990
PROPERTY MANAGEMENT-BUILDING REPAIRS				7,510	
Property Management - TOWN HALL IMPROVEMENTS	2,000	3,605	2,000	5,024	2,000
Property Management- -Entegrus Leasehold Improv.				285	
PROPERTY MANAGEMENT- VEHICLE EXPENSE	7,500	10,413	7,500	5,588	7,500
Property Management- -351 Frances Bldg Maint	8,500	8,139	8,000	3,951	18,000
PROPERTY MGMT-TRANSFER TO FLEET RESERVE	23,152	23,125	23,125	23,125	23,125
Operating Expense-Property Management- -TRANS TO R		-39,232			
STRATHROY & AREA SENIORS CENTRE-INSURANCE		6,106		6,902	
GENERAL GOVERNMENT-HALL PROPERTY INSURANCE		1,166			
GENERAL GOVERNMENT-HALL UTILITIES - HYDRO	25,000	25,109	25,000	25,910	25,750
GENERAL GOVERNMENT-HALL UTILITIES - NATURAL GAS	5,000	9,101	10,000	10,870	13,500
GENERAL GOVERNMENT-HALL UTILITIES - WATER/SEWER	6,500	4,322	5,500	3,980	5,500
Property Management- Office Supplies		23		25	
PROPERTY MANAGEMENT- -HORT PROGRAM	16,500	15,857	16,500	17,850	16,500
Property Management-351 Frances-Hydro&Gas	27,000	22,894	27,000	29,169	32,000
Property Management- 351 Frances -Water/Wastewater	2,000	1,298	2,000	1,562	2,000
PROPERTY MANAGEMENT- SOLAR EXPENSE	3,000	3,978	3,000	13,978	3,000
PROPERTY MGMT-WAGES-F/T	108,419	118,139	144,519	136,180	149,462
PROPERTY MGMT-WAGES-P/T	27,118	21,413	23,232	33,565	37,171
Property Management-Wages-OT	3,500	3,656	3,500	4,886	3,500
PROPERTY MGMT-PAYROLL BENEFITS	40,045	42,611	43,030	52,957	50,000
Property Management- -CLOTHING ALLOWANCE	2,000	2,130	2,000	2,096	2,000
Property Management-Tool Allowance	2,000	3,040	2,000	2,050	2,000
Total General Expenses	340,234	319,644	381,406	426,083	426,998
Total Operating Expenses	340,234	319,644	381,406	426,083	426,998
OPERATING SURPLUS (DEFICIT)				-26,664	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	79,742	79,742	141,504	141,504	180,964
User Fees	240,492	224,902	224,902	242,813	231,034
Grants	20,000	15,000	15,000	15,000	15,000
Internal Transfer					
Reserve Transfer	0	0	0	102	0
Total Operating Revenue	340,234	319,644	381,406	399,419	426,998
Wages and Benefits	183,082	190,989	218,281	231,734	244,133
Service Contracts	0	7,272	0	6,902	0
Advertising					
Supplies	85,000	82,582	89,000	103,344	98,250
Conferences, Training, and Professional Fees	2,500	0	0	0	0
Repairs and Maintenance	46,500	54,908	51,000	60,978	61,490
Internal Transfer					
Reserve Transfer	23,152	-16,107	23,125	23,125	23,125
Total Operating Expenses	340,234	319,644	381,406	426,083	426,998

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Debt-General Taxation Municipal Debt	306,877	237,863	303,577	303,577	1,179,855
DEBT-Stn#1 Fire Hall DC Payments		3,354		3,354	289,800
Debt-Property Management-Micro Fit Revenue	46,516	43,162	45,146	57,380	
DEBT- MB SEWER-TRANSFER FROM DCs	241,485	241,485	241,485	241,485	241,485
Municipal Debt-WMMA-from reserve funds	247,455	247,455	247,454	247,454	247,454
Total OPERATING REVENUE	842,333	773,319	837,662	853,250	1,958,594
DEBT-FIRE-STRATH STN-PUMPER BL 91-13	36,822	36,822	35,739	814	
2023 Debt					280,639
2024 Debt					937,119
Debt-STRATH STN-Aerial BL 37-16	91,435	91,435	89,511	89,511	87,601
Debt - Mt Brydges Engine #21 59-20	68,548	68,548	67,666	67,666	66,801
DEBT-FIRE-MELB STN-TANKER BL 91-13	13,564	13,564	13,166	299	
DEBT- MT BRYDGES SEWER DEBT PYMT	241,485	241,485	241,485	241,485	241,485
DEBT-WMMC-LOAN PYMT INTEREST	274,949	274,949	274,949	274,949	274,949
Debt--COMM DEV-Solar Debt BL 91-13	46,516	46,516	45,146	1,029	
Municipal Debt-STRATH DEPT- Tanker #14	69,014		70,000		70,000
Total General Expenses	842,333	773,319	837,662	675,753	1,958,594
Total Operating Expenses	842,333	773,319	837,662	675,753	1,958,594
OPERATING SURPLUS (DEFICIT)		0		177,497	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	306,877	237,863	303,577	303,577	1,179,855
User Fees	46,516	46,516	45,146	60,734	289,800
Grants					
Internal Transfer					
Reserve Transfer	488,940	488,940	488,939	488,939	488,939
Total Operating Revenue	842,333	773,319	837,662	853,250	1,958,594
Wages and Benefits					
Service Contracts	842,333	773,319	837,662	675,753	1,958,594
Advertising					
Supplies					
Conferences, Training, and Professional Fees					
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer					
Total Operating Expenses	842,333	773,319	837,662	675,753	1,958,594

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
BLDG INSP-FEES-COMPLIANCE INSPECTIONS					
BLDG INSP-FEES-BUILDING PERMITS	715,292	529,447	713,473	555,523	669,448
BLDG INSP-FEES-SEPTIC PERMITS	2,500	11,308	10,680	14,458	11,000
BUILDING INSPECTION- -Right of entry Permit				-150	
BUILDING INSP. Letter of Concurrence Fee-				2,600	
BLDG INSP-FEES-CREDIT CARD CONV FEE 2%	15,000		2,000	100	2,060
BUILDING INSPECTION-MISCELLANEOUS		1,746	2,000		155
BLDG INSP-FEES-SEPTIC SEARCH	200		150		500
Transfer From Reserve				18223	
Transfer From Fleet Reserve				21513	
Total OPERATING REVENUE	732,992	542,501	728,303	612,267	683,163
BUILDING INSPECTION - MEMBERSHIP DUES	1,700	854	1,614	534	1,662
BUILDING INSPECTION -CONFERENCES & CONVENTIONS	5,000		4,020		4,141
BUILDING INSPECTION-TRAVEL EXPENSES	400				0
BUILDING INSPECTION-TRAINING EXPENSES					3,000
BUILDING INSPECTION-ADVERTISING EXPENSES					
BUILDING INSPECTION- XFER TO IT	3,000	3,000	3,000	3,000	3,090
BUILDING INSPECTION - TRANSFER TO HR	2,000	2,000	2,000	2,000	2,060
BUILDING INSPECTION -TRANSFER TOLEGAL	5,000	5,000	5,000	5,000	5,150
BUILDING & PLANNING - IT SUBSCRIPTIONS				1,040	515
BUILDING INSPECTION-XFER TO GENGOV FOR INDIR. COSTS	56,765	56,765		56765	56,765
IT-Equipment					4,000
BUILDING INSPECTION-VEHICLE COSTS	7,000	1,972	3,000	21,792	2,000
BUILDING INSPECTION-Transfer to Fleet Reserve	6,625	6,625	8,000	6,625	8,240
BUILDING DEPARTMENT - Transfer to Reserves		-144,507			
BUILDING INSPECTION-PROP INSURANCE	850	1,036	1,250	1,171	1,288
BUILDING INSPECTION - PERMIT PROGRAM APP	13,500	13,229	13,500	13,229	13,905
BUILDING INSPECTION - STUDIES/CONSULTING SERVICES			50,000		10,000
Third Party Reviews					3,090
Building Legal					5,150
BUILDING INSPECTION - Interest & Bank Charges	50,000	420	5,000	371	5,150
BUILDING INSPECTION-OFFICE SUPPLIES	4,000	6,934	4,000	6,081	6,000
BUILDING INSPECTION-BOOKS, PERIODICALS	1,000	216	864	323	890
BUILDING INSPECTION-OTHER COSTS	15,000	17,154	2,505	18,296	2,580
BUILDING INSPECTION-FUEL	6,500	4,041	3,800	3,165	3,914
BUILDING INSPECTION-WAGES-F/T	394,402	426,657	470,000	416,924	420,746
BUILDING INSPECTION - WAGES P/T	32,541	12		26,693	
BUILDING INSPECTION-Wages-OT		7,423		1,625	
BUILDING INSPECTION-PAYROLL BENEFITS	126,209	133,589	150,000	138,880	119,055
BUILDING INSPECTION-BOOT ALLOWANCE/PPE	1,500	81	750	701	773
Total General Expenses	732,992	542,501	728,303	724,215	683,163
Total Operating Expenses	732,992	542,501	728,303	724,215	683,163
OPERATING SURPLUS (DEFICIT)	0	0	0	-111,948	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation					
User Fees	732,992	542,501	728,303	572,531	683,163
Grants					
Internal Transfer					
Reserve Transfer	0	0	0	39,736	0
Total Operating Revenue	732,992	542,501	728,303	612,267	683,163
Wages and Benefits	554,652	567,762	620,750	584,823	540,574
Service Contracts	14,350	14,265	64,750	14,400	37,433
Advertising	0	0	0	0	0
Supplies	76,500	28,765	16,169	28,236	18,534
Conferences, Training, and Professional Fees	7,100	854	5,634	534	8,803
Repairs and Maintenance	7,000	1,972	3,000	21,792	2,000
Internal Transfer	66,765	66,765	10,000	67,805	67,580
Reserve Transfer	6,625	-137,882	8,000	6,625	8,240
Total Operating Expenses	732,992	542,501	728,303	724,215	683,163

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
DRAINAGE DEPT- GENERAL TAXATION	73,700	73,700	75,402	75,402	128,761
DRAINAGE DEPT-DRAIN SUPT GRANT	78,750	89,782	81,113	80,030	83,546
Transfer from Fleet Reserve				10993	
Total OPERATING REVENUE	152,450	163,482	156,515	166,425	212,308
HR-DRAINAGE-MEMBERSHIP DUES	200	178	200		206
DRAINAGE DEPT-VEHICLE MTCE	1,500			10993	11,323
DRAINAGE DEPT-Tranfer to Fleet Reserve	650	647	670	647	690
Drainage-TRANSFER TO RESERVES		2,814			0
DRAINAGE DEPT-PROPERTY INSURANCE	650	753	800	850	824
DRAINAGE DEPT-WRITE-OFFS	5,000	4,385	5,150	816	5,305
DRAINAGE DEPT- -Parkview Estates	20,000	-2,428	18,600	12,516	21,218
DRAINAGE DEPT-FUEL	2,000	71	2,000	66	1000
DRAINAGE DEPT-SMALL EQUIP PURCHASE		-1,517			0
DRAINAGE DEPT- PAMELA DRAIN MTCE.	10,000		10,000		
DRAINAGE DEPT-WAGES F/T	86,500	123,086	89,095	107,994	127,935
DRAINAGE DEPT-WAGES-OT		6,055		76	
DRAINAGE DEPT-BENEFITS	25,950	29,438	30,000	35,503	43,807
Total General Expenses	152,450	163,482	156,515	169,461	212,308
Total Operating Expenses	152,450	163,482	156,515	169,461	212,308
OPERATING SURPLUS (DEFICIT)				-3,036	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	73,700	73,700	75,402	75,402	128,761
User Fees					
Grants	78750	89782	81113	80030	83546.39
Internal Transfer					
Reserve Transfer	0	0	0	10,993	0
Total Operating Revenue	152,450	163,482	156,515	166,425	212,308
Wages and Benefits	112,450	158,579	119,095	143,573	171,742
Service Contracts	650	753	800	850	824
Advertising					
Supplies	37,000	511	35,750	13,398	27,523
Conferences, Training, and Professional Fees	200	178	200	0	206
Repairs and Maintenance	1,500	0	0	10,993	11,323
Internal Transfer					
Reserve Transfer	650	3,461	670	647	690
Total Operating Expenses	152,450	163,482	156,515	169,461	212,308

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
FIRE RECOVERY-MIDDLESEX SOUTH	144,965	297,268	141,595	136,110	147,187
FIRE-OPERATIONS-DONATIONS				636	
FIRE - PROVINCIAL GRANTS			10,000		
FIRE-OPERATIONS-GENERAL TAXATION	1,864,363	1,864,362	1,984,619	1,984,619	2,063,228
FIRE-SALE OF SERVICES-MVC		36,980	25,000	101,337	40,800
Operating Revenue-FIRE-OPERATIONS-Fire Protection				510	
FIRE - Other Income		3,336		310	
Total OPERATING REVENUE	2,009,328	2,201,947	2,161,214	2,223,522	2,251,216
FIRE-SEMINARS, TRAINING, MEETINGS	2,500	9,612	2,500	12,422	2,575
FIRE-OPERATIONS- Recognition and Awards	8,000	9,300	5,100	2,942	5,202
FIRE ADMIN- TRANSFER TO FLEET RESERVE	5,375	5,375	5,375	5,375	5,375
FIRE - TRANS TO RESERVE FUND		199,310			
FIRE-HALL PROPERTY- VEHICLE INSURANCE	1,659	25,130	23,794	28,407	24,984
FIRE-LIABILITY INSURANCE	12,553	6,741	6,000	7,620	6,000
FIRE-TELECOM. MAINT/LICENCING	11,500	5,544	11,500	47,032	11,500
FIRE- Radios Managed Service Agreement	38,500	38,486	38,500	1,192	38,500
FIRE-MEMBERSHIPS, DUES	3,500	2,316	3,500	3,796	3,500
FIRE-OFFICE SUPPLIES	1,200	3,743	1,200	2,107	1,200
FIRE-TRAINING DIV EXP/SUPPLIES	25,000	30,519	26,000	22,525	27,000
FIRE-POSTAGE,COURIER	500	991	500	923	500
FIRE-OTHER COSTS	1,000	2,672	1,000	1,204	1,000
FIRE-WAGES-F/T	388,638	301,109	380,723	327,397	388,338
FIRE WAGES-P/T	15,000	50,370	39,104	48,568	39,886
FIRE-OPERATIONS- Wages-OT	5,000	2,305	5,000	3,621	5,000
FIRE-PAYROLL BENEFITS	123,558	94,454	141,029	139,912	155,335
				655,043	715,896
FIRE STR-SEMINARS,TRAINING	6,500	14,915	7,000	12,111	6,500
FIRE STR-TRAVEL EXPENSES	300	1,592	300		300
FIRE STR-DISPATCH SERVICE	34,800	34,800	34,800	34,800	34,800
FIRE STR-PROTECTIVE CLOTHING MAINT	3,000	5,185	3,000	2,763	5,000
FIRE STR-UNIFORMS-PURCHASE & MAINT	5,000	7,641	5,050	3,415	5,101
FIRE STR-EQUIPMENT MAINT	5,000	699	5,000	5,645	5,000
FIRE-STR-Preventative Maintenance				92	
FIRE STR-VEHICLE MAINTENANCE	45,000	57,306	45,000	93,668	55,000
FIRE STR-HALL MAINTENANCE	30,000	17,453	18,000	17,858	22,000
FIRE STR-COMMUNICATIONS MAINT.	1,750	663	1,750	204	1,750
FIRE-STR-COMMUNICATIONS UPGRADES	2,500	3,139	2,500		2,500
FIRE-STR-AIR MANAGEMENT MAINTENANCE	7,500	4,203	5,000	4,221	7,651
FIRE STR-PROTECTIVE CLOTHING REPLACEMENT	22,500	10,522	22,950	9,879	22,950
FIRE STR - TRANSFER TO FLEET RESERVE	160,000	112,453	160,000	112,453	160,000
FIRE STR-HEALTH & SAFETY	1,750	2,691	1,768	2,501	1,785
FIRE STR-FIRE PREVENTION/PUBLIC EDUCATION	4,000	8,406	9,000	5,055	4,000
FIRE STR-AIR MANAGEMENT CERTIFICATION	7,500	4,686	5,000	1,032	7,651
FIRE-STRATH DEPT- Training-Develop Exp	500				500
FIRE STR-GENERAL SUPPLIES	1,500	1,501	1,515	2,037	1,530
FIRE STR-OTHER COSTS	1,500	2,608	1,500	2,276	1,500
FIRE STR-FUEL	12,000	25,634	24,000	20,956	13,230
FIRE STR-HALL UTILITIES - ELECTRIC	5,000	5,127	5,000	4,630	5,513
FIRE STR-HALL UTILITIES - NATURAL GAS	3,000	4,339	3,000	5,385	3,308
FIRE STR-HALL UTILITIES - WATER/SEWER	700	1,634	700	1,383	772
FIRE STR-SMALL EQUIP PURCHASE	15,000	21,890	15,500	25,732	16,000
FIRE STR-CHEMICAL FOAM	500	1,811	1,100	2,949	5,000
FIRE STR-P/T	295,520	315,802	325,276	341,957	348,796
FIRE STR-PAYROLL BENEFITS	18,155	24,478	23,261	15,436	23,261
FIRE-STRATH DEPT-WSIB	4,500	2,877	4,590	5,061	4,682
				733,499	766,078
FIRE MTB-SEMINARS,TRAINING,MEETINGS	6,000	16,264	7,000	3,013	6,000
FIRE MTB-TRAVEL EXPENSES	200	960	200		200
FIRE MTB-DISPATCH SERVICE	14,750	14,750	14,750	14,750	14,750
FIRE MTB-PROTECTIVE CLOTHING MAINTENANCE	3,000	3,744	3,000	2,462	3,000
FIRE MTB-UNIFORMS PURCHASE & MAINTENANCE	2,000	7,409	2,000	509	2,000
FIRE MTB-EQUIPMENT MAINTENANCE	2,500	768	2,500	1,899	2,500
FIRE MTB-VEHICLE MAINTENANCE	17,500	22,621	20,500	26,572	25,000
FIRE MTB-HALL MAINTENANCE	18,000	8,268	15,000	12,853	18,000
FIRE MTB-COMMUNICATIONS MAINTENANCE	1,000	489	1,000	94	1,000
FIRE MTB-COMMUNICATION UPGRADES	3,500		3,500		3,500
FIRE MTB-AIR MANAGEMENT MAINT	3,000	291	3,030	3,609	3,060
FIRE MTB-PROTECTIVE CLOTHING REPLACEMENT	22,500	24,165	22,950	8,804	22,950
FIRE MTB-TRANSFER TO FLEET RESERVE	50,250	50,250	50,250	50,250	50,250
FIRE MTB-HEALTH & SAFETY	1,500	673	1,515	1,432	1,530
FIRE MTB-PREVENTION CHARGES	1,500	2,270	1,500	967	1,500

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	1,864,363	1,864,362	1,984,619	1,984,619	2,063,228
User Fees	0	40,316	25,000	102,157	40,800
Grants	144,965	297,268	151,595	136,746	147,187.4832
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	2,009,328	2,201,946	2,161,214	2,223,522	2,251,216
Wages and Benefits	1,204,991	1,205,339	1,338,442	1,252,189	1,393,900
Service Contracts	88,462	100,922	106,622	98,231	104,060
Advertising	0	0	0	0	0
Supplies	127,000	166,127	141,155	166,595	156,073
Conferences, Training, and Professional Fees	29,500	58,498	28,100	33,254	26,777
Repairs and Maintenance	194,250	178,968	180,420	224,529	212,222
Internal Transfer	58,250	58,250	58,250	58,250	49,958
Reserve Transfer	306,875	433,842	308,225	219,912	308,225
Total Operating Expenses	2,009,328	2,201,946	2,161,214	2,052,960	2,251,216

ADMIN					
Wages and Benefits	532,196	448,238	565,856	519,498	588,560
Service Contracts	64,212	75,901	79,794	84,251	80,984
Advertising					
Supplies	31,200	40,241	32,200	30,555	33,200
Conferences, Training, and Professional Fees	10,500	18,912	7,600	15,364	7,777
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	5,375	204,685	5,375	5,375	5,375
Total Operating Expenses	643,483	787,977	690,825	655,043	715,896

STN#1					
Wages and Benefits	318,175	343,157	353,127	362,454	376,739
Service Contracts	13,250	15,783	15,768	8,588	13,436
Advertising					
Supplies	39,700	64,544	52,315	65,348	47,352
Conferences, Training, and Professional Fees	6,800	16,507	7,300	12,111	6,800
Repairs and Maintenance	99,750	96,289	85,300	127,866	104,001
Internal Transfer	34,800	34,800	34,800	34,800	34,800
Reserve Transfer	182,500	122,975	182,950	122,332	182,950
Total Operating Expenses	694,975	694,055	731,560	733,499	766,078

STN#2					
Wages and Benefits	212,890	259,117	263,029	244,200	268,602
Service Contracts	5,500	5,028	5,540	2,915	5,580
Advertising					
Supplies	29,500	29,129	29,590	36,060	36,209
Conferences, Training, and Professional Fees	6,200	17,224	7,200	3,013	6,200
Repairs and Maintenance	50,500	43,590	50,530	47,998	58,060
Internal Transfer	14,750	14,750	14,750	14,750	14,750
Reserve Transfer	72,750	74,415	73,200	59,054	73,200
Total Operating Expenses	392,090	443,253	443,839	407,990	462,602

STN#3					
Wages and Benefits	141,730	154,827	156,430	126,037	160,000
Service Contracts	5,500	4,210	5,520	2,477	4,060
Advertising					
Supplies	26,600	32,213	27,050	34,632	39,312
Conferences, Training, and Professional Fees	6,000	5,855	6,000	2,766	6,000
Repairs and Maintenance	44,000	39,089	44,590	48,665	50,161
Internal Transfer	8,700	8,700	8,700	8,700	408
Reserve Transfer	46,250	31,767	46,700	33,151	46,700
Total Operating Expenses	278,780	276,661	294,990	256,428	306,641

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
FIRE MTB-AIR MANAGEMENT CERTIFICATION	2,500	2,085	2,525	516	2,550
FIRE-MT BRYDGES DEPT-Training-Develop Exp	1,000				1,000
FIRE MTB-GENERAL SUPPLIES	500	502	505	102	510
FIRE MTB-OTHER COSTS	1,000	631	1,010	3,212	1,020
FIRE MTB-FUEL	4,000	4,279	4,200	1,280	4,410
FIRE MTB-HALL UTILITIES - HYDRO	4,000	5,267	4,200	5,174	4,410
FIRE MTB-HALL UTILITIES - NATURAL GAS	1,500	1,901	1,575	2,350	1,654
FIRE MTB-HALL UTILITIES - WATER & SEWER	2,000	3,777	2,100	4,258	2,205
FIRE MTB-SMALL EQUIP PURCHASE	15,000	12,467	15,500	14,546	16,000
FIRE MTB-CHEMICAL FOAM	500	305	500	5,138	5,000
FIRE MTB-P/T	192,114	233,105	240,098	227,860	244,900
FIRE MTB-PAYROLL BENEFITS	15,776	22,891	17,831	12,340	18,500
FIRE-MT BRYDGES DEPT-WSIB	5,000	3,121	5,100	4,000	5,202
				407,990	462,602
FIRE MELB-SEMINARS,TRAINING,MEETING	6,000	5,341	6,000	2,766	6,000
FIRE MELB-TRAVEL EXPENSES		514			
FIRE MELB-DISPATCH SERVICE	8,700	8,700	8,700	8,700	408
FIRE MELB-PROTECTIVE CLOTHING MAINTENANCE	3,000	2,462	3,000	1,411	3,000
FIRE MELB-UNIFORMS PURCHASE AND MAINTENANCE	3,000	4,366	3,530	234	3,060
FIRE MELB-OFFICE EQUIPMENT MAIN		134			
FIRE MELB-EQUIPMENT MAINTENANCE	1,000	687	1,010	955	
FIRE-MELB -Preventative Maintenance	13,000		13,000		20,000
FIRE MELB-VEHICLE MAINTENACE	15,000	19,834	15,000	32,768	15,000
FIRE MELB-HALL MAINTENANCE		10,102		10,004	
FIRE MELB-COMMUNICATIONS MAINTENANCE	1,000	436	1,000		1,000
FIRE MELB-COMMUNICATIONS UPGRADES	3,000		3,000		3,000
FIRE MELB-AIR MANAGEMENT MAINTENANCE	5,000	1,068	5,050	3,293	5,101
FIRE MELB-PROTECTIVE CLOTHING REPLACEMENT	22,500	8,017	22,950	9,401	22,950
FIRE MELB - TRANSFER TO FLEET RESERVE	23,750	23,750	23,750	23,750	23,750
FIRE MELB-HEALTH & SAFETY	2,500	1,318	2,500	2,477	1,020
FIRE MELB-FIRE PREVENTION/PUBLIC EDUCATION	1,000	807	1,000		1,000
FIRE MELB-AIR MGMT CERTIFICATION	2,000	2,085	2,020		2,040
FIRE MELB-OFFICE SUPPLIES		25		40	500
FIRE-MELB DEPT- Training-Develop Exp	500	4,239		5,115	8,700
FIRE MELB-GENERAL SUPPLIES	400	47	405	167	2,500
FIRE MELB-OTHER COSTS	1,000	903	1,010	1,648	1,020
FIRE MELB-FUEL	3,000	4,242	3,150	2,817	3,308
FIRE MELB-HALL UTILITIES - HYDRO	4,000	3,862	4,200	3,318	4,410
FIRE MELB-HALL UTILITIES - NATURAL GAS	1,500	2,086	1,575	2,698	1,654
FIRE MELB-HALL UTILITIES - WATER/SEWAGE	200	74	210	163	221
FIRE MELB-SMALL EQUIPMENT PURCHASE	15,000	15,712	15,500	15,238	16,000
FIRE MELB-CHEMICAL FOAM	1,000	1,023	1,000	3,428	1,000
FIRE MELB-P/T	124,490	133,146	137,140	113,289	139,883
FIRE MELB-PAYROLL BENEFITS	12,740	18,560	14,700	7,687	15,435
FIRE-MELB DEPT-WSIB	4,500	3,121	4,590	5,061	4,682
				256,428	306,641
Total General Expenses	2,009,328	2,201,947	2,161,214	2,052,960	2,251,216
Total Operating Expenses	2,009,328	2,495,625	2,161,214	2,052,960	2,251,216
OPERATING SURPLUS (DEFICIT)		-293,678		170,562	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Grants - Provincial- Local Priorities (CSP)	112,500	116,642	140,522	140,522	140522
Grants - RIDE Program	13,480	13,243	13,200	12,900	13200
Grants - Proceeds of Crime		2,337			127500
Grants - CISO	8,000	8,000	8,000	8,000	33000
Grants - ALPR Technology Grant			95,274	71,457	
Provincial Offences Court	50,000	23,704	50,000	2,747	50000
Grants - Provincial - Provincial Priorities (CSP)	65,000	70,250	72,000	72,000	72000
MCRRT Grant	110000				258960
Internal Transfer-Fire Dispatch- Strathroy-Caradoc	58,250	58,250	58,250	58,250	58250
General Taxation	6,453,441	6,453,442	6,760,938	6,760,938	7131180
Fees - Report Distribution	8,000	3,367	8,000	3,276	8000
Fees - Hire Ons	5,000	18,317	5,000	7,988	7000
Fees - Fingerprinting	500	2,351	500	2,583	1500
Fees - Background Check	25,000	28,131	30,000	35,050	30000
Fees - Revenue in Kind	5,000	3,106	5,000	696	5000
Fees - Probation Rent at SCPS HQ	10,800	16,651	10,800	10,715	10800
Fees - OPTIC Board Reimbursement	2,000	728	2,000	2,395	2000
Gain on Disposal of Vehicles	15,000		25,000		35000
FEES-POLICE-OTHER		-2,680			
Middlesex County Fire Dispatch	281,656	281,656	289,824	289,824	298229
Oneida Fire Dispatch	11,500	11,211	11,500	19,439	11500
Burn Permits	25,000	24,150	25,000	23970	25000
OPC Secondment-#163	163,000	39,536	176,440	28,966	
OPC Secondment - #155	167,000	139,678	167,489	53,386	
OPC Secondment- #141	172,608	164,139		173,142	108581
Total OPERATING REVENUE	7,762,735	7,476,209	7,954,737	7,778,244	8,427,222
Information Technology (transfer to IT)	27,500	37,788	30,000	14,582	45000
Contracted IT (transfer to IT)	27,000	60,119	40,000	8,283	40000
Equipment Maintenance	1,500		1,500		1500
Maintenance	32,000	58,336	32,000	20,024	40000
Maintenance	40,000	38,218	40,000	36,723	38000
Communication Maintenance	30,000	119,380	30,000	13,891	30000
Fingerprinting	800	1,425	800	2,993	800
Community Services	9,000	9,089	10,000	1,007	10000
Liability Insurance	11,500	13,033	14,000	14,733	14500
MCRRT Donation	110,000				108000
1250 - Fax	13,500	16,962	14,000	16,554	14000
911	2,200	2,280	2,200	3,059	2200
Data - Circuits	2,500	3,881	2,500	5,034	2500
NG911 AQS Support	13,500		13,500		13500
Monthly Cellular and Laptop	28,000	28,531	32,000	28,276	32000
Fibre Optic	12,500	12,209	13,000	24,939	22000
Insurance	15,000	16,789	17,000	18,059	19000
Property Insurance	9,000	7,803	9,000	8,820	9000
Contracted Work	8,000	22,052	10,000	20,330	15000
Leased Equipment	45,000	32,600	45,000	32,430	45000
Software Licences	30,000	32,042	30,000	35,938	45000
OPTIC	42,000	52,412	45,000	33,646	50000
Civil Remedies - ALPR			95,274	115,391	
Proceeds of Crime		2,337			
CISO Leases	9,500	9,769	11,000	9,769	11000
Bank & Moneris Fees	800	780	800	653	600
Postage - Courier	800	1,207	800	1,710	1000
Other Supplies		27			
Safety Supplies	1,800	1,755	2,000	1,762	2000
Other Investigative Costs	700	936	1,000	389	1000
Office Copier	3,000	2,480	3,000	2,722	3000
Crime Scene Supplies	1,500		1,500	301	1000
Fuel	67,000	87,183	75,000	81,197	72000
Court Parking	250	73	250	50	250
Utilities	40,000	35,987	40,000	36,243	40000
Small Equipment Purchases	10,000	11,405	10,000	3,760	8000
Firearms - Use of Force Equipment	14,000	4,740	15,000	3,106	15000
Drug Intelligence	3,500	4,000	8,000	4,072	8000
Care of Prisoners	500	325	500	578	500
Operating Expense-POLICE-GENERAL-TRANS TO RESERVE		139,884			
				601,024	760,350
Memberships / Dues	3,200	1,680	3,200	773	3200
Conferences / Conventions	3,700		3,700	1,423	3700
Course / Education Fee Reimbursement	3,000		3,000		3000
Travel	1,500		1,500		1500
Other Professional Costs	259		20,000	7,000	20000

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	6,453,441	6,453,442	6,760,938	6,760,938	7,131,180
User Fees	892,064	730,341	756,553	651,430	542,610
Grants	358980	234176	378996	307626	695182
Internal Transfer	58250	58250	58250	58250	58250
Reserve Transfer					
Total Operating Revenue	7,762,735	7,476,209	7,954,737	7,778,244	8,427,222
Wages and Benefits	6,996,676	6,537,032	7,133,963	6,751,266	7,539,922
Service Contracts	382,000	280,696	384,274	382,080	433,500
Advertising	0	0	0	0	0
Supplies	152,900	156,979	166,500	146,349	161,000
Conferences, Training, and Professional Fees	73,159	47,777	96,500	82,803	98,300
Repairs and Maintenance	103,500	215,934	103,500	70,638	109,500
Internal Transfer	54,500	97,907	70,000	22,865	85,000
Reserve Transfer	0	139,884	0	0	0
Total Operating Expenses	7,762,735	7,476,209	7,954,737	7,456,001	8,427,222

GENERAL

Wages and Benefits					
Service Contracts	362,000	263,214	364,274	370,978	413,500
Advertising					
Supplies	143,850	150,898	157,850	136,543	152,350
Conferences, Training, and Professional Fees					
Repairs and Maintenance	103,500	215,934	103,500	70,638	109,500
Internal Transfer	54,500	97,907	70,000	22,865	85,000
Reserve Transfer	0	139,884	0	0	0
Total Operating Expenses	663,850	867,837	695,624	601,024	760,350

BOARD

Wages and Benefits	18,000	13,215	18,000	17,050	18,000
Service Contracts	20,000	17,482	20,000	11,102	20,000
Advertising					
Supplies	1,050	254	1,050	0	1,050
Conferences, Training, and Professional Fees	11,659	1,680	31,400	9,196	31,400
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer					
Total Operating Expenses	50,709	32,631	70,450	37,348	70,450

ADMIN

Wages and Benefits	535,495	509,094	554,489	552,999	564,602
Service Contracts					
Advertising					
Supplies	2,000	1,542	1,600	2,163	1,600
Conferences, Training, and Professional Fees	10,500	8,877	11,700	14,178	13,500
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer					
Total Operating Expenses	547,995	519,513	567,789	569,340	579,702

UNIFORM

Wages and Benefits	5,137,315	4,725,408	5,171,953	4,800,276	5,435,290
Service Contracts					
Advertising					
Supplies	6,000	4,285	6,000	7,643	6,000
Conferences, Training, and Professional Fees	23,000	27,213	25,400	32,569	25,400
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer					
Total Operating Expenses	5,166,315	4,756,906	5,203,353	4,840,488	5,466,690

CIVILIAN

Wages and Benefits	1,305,866	1,289,315	1,389,521	1,380,941	1,522,030
Service Contracts					
Advertising					
Supplies					
Conferences, Training, and Professional Fees	28,000	10,007	28,000	26,860	28,000
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer					
Total Operating Expenses	1,333,866	1,299,322	1,417,521	1,407,801	1,550,030

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Legal Costs	20,000	17,482	20,000	11,102	20000
Books / Periodicals	25		25		25
Postage/Courier	25		25		25
Promotion / Public Relations	1,000	254	1,000		1000
Other Costs		9,972			
Remuneration	18,000	13,215	18,000	17,050	18,000
Payroll Benefits		265		926	
				38,274	70,450
Memberships / Dues	3,500	3,720	3,500	5,568	4000
Conferences / Conventions	4,000	2,136	4,500	3,777	5000
Seminars / Training / Meetings	1,000	1,817	1,200	1,495	1500
Travel	2,000	1,204	2,500	3,338	3000
Books / Periodicals / Films / Rec	1,000	738	800	738	800
Promotion / Public Relations	1,000	804	800	1,425	800
Retirees Benefits	86,245	89,890	90,635	95,166	83000
Full-time	331,844	316,924	342,259	354,677	358232
Payroll Benefits	112,406	102,280	116,595	103,156	118370
WSIB	5,000		5,000		5000
				569,340	579,702
Memberships / Dues	1,000	712	1,000	1,200	1000
Conferences - Conventions	1,000		1,000	400	1000
Training	18,000	23,099	20,000	27,390	20000
Seminars / Meetings	1,000		1,200		1200
Travel	2,000	3,402	2,200	3,579	2200
Office Supplies	6,000	4,285	6,000	7,643	6000
Benefits - Plain Clothes	3,500	2,769	4,000	4,085	4000
Benefits - Dry Cleaning	250	88	250	144	250
Benefits - Uniforms / Boots	18,000	29,011	18,000	33,901	19000
Benefits - Meal Allowance/Notes	2,000	3,193	2,000	2,246	2500
Full-time	3,666,344	3,468,135	3,684,832	3,449,118	3901466
Acting Rank	2,000	1,121	2,000	5,916	2000
Overtime	62,000	42,360	60,000	49,791	60000
POLICE-WAGES-UNIFORM STAT PAY	7,500	2,790	7,500	5,316	7500
POLICE-WAGES-COURT SECURITY				100	
RIDE Program	6,000	3,393	6,000	8,231	6000
Hire Ons	1,500	3,437	1,500	2,260	1500
Payroll Benefits	1,243,221	1,169,111	1,260,871	1,239,168	1306074
WSIB	75,000		75,000		75000
WSIB NEAR/Surcharge	50,000		50,000		50000
				4,840,488	5,466,690
Training	2,500	2,076	2,500	3,617	2500
Travel	500		500	537	500
Training	25,000	7,931	25,000	22,706	25000
Benefits - Meal Allowance/Notes	500		500	72	500
Full-time	650,281	668,664	678,269	691,698	870057
Part-time	317,516	261,374	355,457	266,394	270610
Police -Overtime	20,000	24,121	20,000	46,359	20000
Stat Pay	12,000	20,632	12,000	20,013	12000
Payroll Benefits	280,569	314,524	298,295	356,405	323863
WSIB	25,000		25,000		25000
				1,407,801	1,550,030
Total General Expenses	7,762,735	7,476,209	7,954,737	7,456,927	8,427,222
Total Operating Expenses	7,762,735	7,476,209	7,954,737	7,456,927	8,427,222
OPERATING SURPLUS (DEFICIT)				321,317	0

	2022	2023	Budget
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	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
BYLAW - GENERAL TAXATION	185,776	185,776	206,985	206,985	180,149
BYLAW ENFORCEMENT-POA GRANT		-99		521	
BYLAW ENFORCEMENT-FINES (PARKING)	6,000	10,223	10,000	9,541	10,000
BYLAW ENFORCEMENT- SWM CONTRACT		2,752	19,000	22,419	19,570
BYLAW - FEES - RECOVERABLE		148	1,000		1,000
Parking Revenue					3,500
Transfer from Fleet				6937	
Total OPERATING REVENUE	191,776	198,800	236,985	246,403	214,219
HR-BYLAW ENFORCEMENT-MEMBERSHIP DUES	600		258	232	266
BY-LAW ENFORCEMENT- TRAVEL EXPENSES	500				
BYLAW ENFORCEMENT- XFER TO IT DEPT	1,000	1,000	1,000	1,000	1,030
BY-LAW ENFORCEMENT- -TRANSFER TO HR	2,500	2,500	2,500	2,500	2,575
BY-LAW ENFORCEMENT- TRANSFER TO LEGAL	5,000	5,000	5,000	5,000	5,150
BYLAW ENFORCEMENT-VEHICLE MTCE	1,500	460	1,000	7,403	1,030
BYLAW ENF-TRANSFER TO FLEET RESERVE	5,000	5,000	5,000	5,000	5,150
BYLAW ENFORCEMENT - Transfer to Reserves		53,390			
BYLAW ENFORCEMENT-LEGAL FEES			550		5,150
Contracted Services					
BYLAW ENFORCEMENT SUPPLIES	5,000	3,079	1,000	845	1,000
BY-LAW ENFORCEMENT-FUEL	2,500	3,831	3,500	3,810	3,605
IT Subscriptions					3,400
IT Equipment					1,030
BYLAW ENFORCEMENT-WAGES F/T	133,176	46,632	166,177	48,210	136,151
BYLAW ENFORCEMENT-WAGES P/T		50,852		57,263	
BYLAW ENFORCEMENT-BENEFITS	33,000	25,648	50,000	33,763	47,653
BY-LAW ENFORCEMENT-CLOTHING ALI/DRY CLEANING	2,000	1,351	1,000	1,198	1,030
BY-LAW ENFORCEMENT- Wages-OT		57			
Total General Expenses	191,776	198,800	236,985	166,224	214,219
Total Operating Expenses	191,776	198,800	236,985	166,224	214,219
OPERATING SURPLUS (DEFICIT)				80,179	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	185,776	185,776	206,985	206,985	180,149
User Fees	6,000	13,123	30,000	31,960	34,070
Grants	0	-99	0	521	0
Internal Transfer					
Reserve Transfer	0	0	0	6,937	0
Total Operating Revenue	191,776	198,800	236,985	246,403	214,219
Wages and Benefits	168,176	124,540	217,177	140,434	184,833
Service Contracts	0	0	550	0	5,150
Advertising					
Supplies	7,500	6,910	4,500	4,655	9,035
Conferences, Training, and Professional Fees	1,100	0	258	232	266
Repairs and Maintenance	1,500	460	1,000	7,403	1,030
Internal Transfer	8,500	8,500	8,500	8,500	8,755
Reserve Transfer	5,000	58,390	5,000	5,000	5,150
Total Operating Expenses	191,776	198,800	236,985	166,224	214,219

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
SOLID WASTE-MULTI RESIDENTIAL BIN FEES	38,760	42,284	46,128	47,232	47,512
SOLID WASTE-WHEELIE BIN REVENUE	1,437,329	1,456,302	1,528,192	1,594,568	1,716,988
SOLID WASTE--ELECTRONICS REVENUE- SCRAP METAL				210	12,000
SOLID WASTE-WARD 1 TIPPING FEES	127,500	201,085	215,913	186,112	191,695
SOLID WASTE-WARD 2 TIPPING FEES	15,300	19,168	20,697	17,491	18,016
SOLID WASTE - MISCL REVENUE	1,020				
Total OPERATING REVENUE	1,619,909	1,718,839	1,810,930	1,845,613	1,986,211
SOLID WASTE-- Transfer to Reserves		66,278			288,163
SOLID WASTE-REFUSE COLLECT/DISPOSAL	38,760	46,554	46,495	57,658	47,890
SOLID WASTE-BRA COLLECTION & RECYCLING CONTRACT	1,282,756	1,293,323	1,410,897	1,609,046	1,235,186
SOLID WASTE-WARD 2 TRANSFER STATION EXP	51,000	55,783	60,854	51,879	68,435
SOLID WASTE-WARD 1 TRANSFER STATION EXP	215,787	246,114	264,016	235,102	273,055
SOLID WASTE - BANK INTEREST & CHARGES(MONERIS POS)	2,750	3,232	3,488	3,263	3,593
SOLID WASTE-OTHER EXPENSES	5,100				
SOLID WASTE-ADMIN WAGES	18,345	5,387	19,445	16,155	51,428
SOLID WASTE-WAGES-P/T		2		640	
SOLID WASTE- Wages-OT				115	
SOLID WASTE-ADMIN BENEFITS	5,411	2,166	5,735	5,167	18,461
Total General Expenses	1,619,909	1,718,839	1,810,930	1,979,025	1,986,211
Total Operating Expenses	1,619,909	1,718,839	1,810,930	1,979,025	1,986,211
OPERATING SURPLUS (DEFICIT)				-133,412	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation					
User Fees	1,619,909	1,718,839	1,810,930	1,845,613	1,986,211
Grants					
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	1,619,909	1,718,839	1,810,930	1,845,613	1,986,211
Wages and Benefits	23,756	7,555	25,180	22,077	69,889
Service Contracts	1,588,303	1,641,774	1,782,262	1,953,685	1,624,566
Advertising					
Supplies	7,850	3,232	3,488	3,263	3,593
Conferences, Training, and Professional Fees					
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	0	66,278	0	0	288,163
Total Operating Expenses	1,619,909	1,718,839	1,810,930	1,979,025	1,986,211

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
PW - MAMP/FCM Grant - Roads Study		50,000			
P/W-TRANSFER FROM RESERVES (OPERATING)		31,609			
P/W-GENERAL TAXATION	3,382,281	3,382,281	3,697,531	3,572,531	3,582,348
P/W-ENTRANCE PERMITS & 911 SIGNS		6,698		6,970	7,179
P/W-FEES RECOVERABLE		638		2,499	2,574
P/W-WINTER RECOVERIES-UNASSUMED ROADS	40,000		40,000		23,150
Transfer from Fleet				19,220	
Total OPERATING REVENUE	3,422,281	3,471,226	3,737,531	3,601,220	3,615,251
HR-P/W-MEMBERSHIPS	2,500	686	2,500	3,400	3,502
HR-P/W-CONFERENCES & CONVENTIONS	5,000	937	5,150	1,767	5,305
P/W-TRAVEL EXPENSES	500		500		515
P/W-VEHICLE MAINTENANCE	75,000	67,493	77,250	93,214	96,010
P/W-BUILDING MAINTENANCE	21,000	18,869	21,630	26,213	22,279
P/W-PROPERTY MAINTENANCE	3,000	2,628	3,090	3,513	3618
P/W-EQUIPMENT MAINTENANCE	67,000	148,909	69,010	97,291	102,710
P/W-ROADSIDE MAINTENANCE	12,000	33,213	12,360	29,158	30,033
P/W-MUNICIPAL DRAIN EXPENSE	30,000	77,988	30,900		
P/W-WEED CONTROL EXPENSE	8,000	6,218	8,240	6,159	8,487
P/W-TREE MAINTENANCE	80,000	122,972	100,000	88,910	103,000
P/W-HARDTOP ROAD MAINTENANCE	180,000	139,825	185,400	161,745	166,597
P/W-LOOSETOP ROAD MAINTENANCE	160,000	223,653	164,800	187,982	193,621
P/W-BRIDGES & CULVERTS EXPENSES		1,803			
P/W-SIDEWALK-EQUIP MTCE	10,000	6,679	10,300	1,034	
P/W-SIDEWALKS MAINTENANCE	15,000	713	15,450	3,397	15,914
P/W-STREETLIGHTS - SUPPLIES & MAINT	30,000	42,978	30,900	74,663	76,903
P/W-STORM SEWERS & MANAGEMENT FACILITIES	20,500	17,328	21,115	13,713	21,748
P/W-TRANSFER TO FLEET RESERVE	361,580	361,580	372,427	361,580	372,427
P/W-TRANSFER TO RESERVE FUND		19,180			
P/W-LICENCES, PERMITS	25,000	19,327	25,750	40,573	26,522.5
P/W-PROPERTY INSURANCE	25,000	25,155	25,750	28,435	26,523
P/W-LIABILITY INSURANCE	87,000	99,712	89,610	112,713	92,298
P/W-ENGINEERING/CONSULTING FEES	10,000		10,000	8,535	10,300
PW Stormwater Rate Study (2022 Capital)		33,560			
P/W-EQUIPMENT LEASE	2,500		2,500	4,881	5,027
P/W - Design Standards Update (2019 Capital)		818			
P/W-WINTER CONTROL-CONTRACTED SERVICES	225,000	173,279	210,000	147,602	216,300
P/W-Winter Control-Snow Removal Hire Trucks	5,000		5,000		
P/W-SIDEWALK MTCE-CONTRACTED SERVICES	18,000	17,524	18,540		19,096
P/W-SAFETY DEVICES-CONTRACTED SERVICES	97,000	108,244	99,910	94,764	97,607
P/W-ADMIN FEES					
P/W-OFFICE SUPPLIES	3,000	2,577	3,000	884	911
P/W-SMALL EQUIP PURCHASES	10,000	12,918	10,300	4,766	10,609
P/W-OTHER COSTS	13,000	7,049	13,390	3,444	3,547
P/W - IT SUBSCRIPTIONS				520	600
P/W-FUEL	150,000	224,647	154,500	166,358	171,349
P/W-UTILITIES-HYDRO	12,000	9,643	12,360	10,820	12,731
P/W-UTILITIES-NATURAL GAS	8,000	9,658	8,240	10,717	11,039
P/W-UTILITIES-WATER/SEWER	2,500	6,409	2,575	8,367	8,618
P/W-Winter Control-Plow Supplies	20,500	43,414	21,115	25,157	25,912
P/W-SAFETY DEVICES-OTHER EXPENSES		3,365	1,000	5,323	5,483
P/W-STREETLIGHTS - HYDRO CHARGES	100,000	96,357	103,000	107,440	110,663
P/W-SALARIES AND WAGES-F/T	1,011,817	813,598	1,192,172	851,870	1,034,687
P/W-SALARIES AND WAGES-P/T	43,894	58,181	50,000	46,489	51,500
P/W-OVERTIME	86,700	68,344	89,301	44,322	72,000
P/W-OVERTIME - SUMMER	5,000		5,000		0
P/W-SHIFT PREMIUM	4,080	3,318	4,000	3,330	4,120
P/W-PAYROLL BENEFITS	376,210	328,055	437,496	352,068	362,140
PUBLIC WORK-CLOTHING ALLOWANCE		12,422	12,000	11,333	13,000
Total General Expenses	3,422,281	3,471,226	3,737,531	3,244,450	3,615,251
Total Operating Expenses	3,422,281	3,471,226	3,737,531	3,244,450	3,615,251
OPERATING SURPLUS (DEFICIT)	0	0	0	356,770	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	3,382,281	3,382,281	3,697,531	3,572,531	3,582,348
User Fees	40,000	7,336	40,000	9,469	32,903
Grants	0	50,000	0	0	0
Internal Transfer					
Reserve Transfer	0	31,609	0	19,220	0
Total Operating Revenue	3,422,281	3,471,226	3,737,531	3,601,220	3,615,251
Wages and Benefits	1,527,701	1,283,918	1,789,969	1,309,412	1,537,447
Service Contracts	494,500	477,619	487,060	437,503	493,674
Advertising					
Supplies	319,000	416,037	329,480	343,796	361,462
Conferences, Training, and Professional Fees	8,000	1,623	8,150	5,167	9,322
Repairs and Maintenance	711,500	911,269	750,445	786,992	840,920
Internal Transfer					
Reserve Transfer	361,580	380,760	372,427	361,580	372,427
Total Operating Expenses	3,422,281	3,471,226	3,737,531	3,244,450	3,615,251

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Water-WATER RATES REVENUE	4,813,216	5,285,010	4,846,601	4,821,048	4,889,714
Water-FEES RECOVERABLE	13,263	43,206	27,715	61,232	28,546
Water-MISCELLANEOUS REVENUE		42,730	44,513	60,796	45,848
Water-ADEL-METCALFE-WATER RATES REVENUE	114,136	118,067	99,297	119,439	102,276
Water-WATER SERVICE & METER FEES	53,060	67,621	73,770	66,514	75,983
Transfer From Fleet				8830	
Total OPERATING REVENUE	4,993,675	5,556,634	5,091,896	5,137,859	5,142,368
Water-GENERAL ADVERTISING	1,061	5,911	6,641		6,840
Water-MEMBERSHIPS,DUES	1,061	262	294	272	303
Water-TRAVEL EXPENSES	1,061		1,061		1,093
Water-CONFERENCES, CONVENTIONS	2,122		2,122		2,186
WATER - TRANSFER TO HR - SEMINARS, TRAINING	4,775		4,775		4,918
Water-SEMINARS,TRAINING		4,341	4,574	2,544	4,711
Water-Admin Overhead Fee	143,263	135,000	151,690	135,000	156,241
Water Dept-TRANSFER TO IT DEPT		7,375		8000	
WATER - XFER TO TREASURY FOR UTILITY BILLING			141,634	141,634	141,634
Water-BUILDING/PLANT REPAIR MTCE	5,306	18,710	20,770	13,038	21,393
Water-VEHICLE MAINTENANCE	12,734	9,482	10,523	20,766	21,389
Water-ANNUAL MAINTENANCE CONTRACTS	13,918	19,786	22,114	16,448	22,777
Water-DISTRIBUTION SYSTEM-PREVENTATIVE MTCE	21,224	5,438	6,110	8,340	8,590
Water-BUILDING/PLANT PREVENTATIVE MTCE	30,244	22,660	25,046	8,957	25,797
Water-DISTRIBUTION SYSTEM REPAIR MTCE	70,252	82,380	89,420	34,078	92,103
Water-TRANSFER TO FLEET RESERVE	67,387	48,779	54,809	48,779	2,500
Water Dept-Operational Growth Projections	254,022		254,022	2540	261,643
Water-TRANS TO RATES STABILIZATION RESERVE	1,956,870	1,956,870	2,175,210	2175210	2,435,614
Water-TRANS TO RESERVE FUND		1,141,307			
Water -LICENCES, PERMIT	1,061	1,421	1,061	5,110	5,263
Water-ENGINEERING/CONSULTING FEES	11,673		11,673		12,023
Water-LAB ANALYSIS	16,979	11,445	9,734	9,962	10,026
Water-COMMUNICATIONS/IT EXPENSE (CELL PHONES, ETC)	30,244	14,559	22,567	18,699	23,244
Water-LIABILITY INSURANCE	53,060	24,264	27,263	27,428	28,081

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation					
User Fees	4,993,675	5,556,634	5,091,896	5,129,029	5,142,368
Grants					
Internal Transfer					
Reserve Transfer	0	0	0	8,830	0
Total Operating Revenue	4,993,675	5,556,634	5,091,896	5,137,859	5,142,368
Wages and Benefits	663,873	514,442	569,505	543,105	415,891
Service Contracts	1,525,485	1,356,870	1,303,473	1,154,033	1,346,747
Advertising	1061	5911	6641	0	6840,23
Supplies	219,017	227,021	248,103	154,514	169,998
Conferences, Training, and Professional Fees	9,019	4,603	12,826	2,816	13,211
Repairs and Maintenance	153,678	158,456	173,983	101,627	192,050
Internal Transfer	143,263	142,375	293,324	284,634	297,875
Reserve Transfer	2,278,279	3,146,956	2,484,041	2,226,529	2,699,757
Total Operating Expenses	4,993,675	5,556,634	5,091,896	4,467,258	5,142,368

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Water-CONTRACTED SERVICES (ENTEGRUS)	402,198	126,050		5,959	
Water - WATER PURCHASES (LAKE HURON)	1,010,270	1,150,500	1,199,005	1,054,511	1,234,975
Water -PROPERTY INSURANCE		28,631	32,170	32,364	33,135
Water-UTILITIES - WATER	1,061	972	923	918	951
Water-OFFICE SUPPLIES	2,000	1,980	1,968	2,017	2,078
Water-UTILITIES-GAS	2,122	1,764	1,982	2,307	2,376
Water-GENERATOR FUEL	2,122	827	929	46	957
Water-MUNICIPAL TAXES	6,686	19,020	21,371	19,507	22,012
Water-CHEMICALS	7,641	6,429	7,268	11,469	7,486
Water-VEHICLE FUEL	11,673	8,705	8,353	4,427	8,604
Water-METERS/PARTS	79,591	92,331	103,746	20,170	20,775
Water-UTILITIES - HYDRO	106,121	93,337	99,703	87,193	102,694
WATER - Bank and Interest Charges		325	365	564	376
Water-OTHER COSTS		1,331	1,495	5,766	1,540
WATER - IT SUBSCRIPTIONS				130	150
Water- Wages-OT	13,260	18,088	20,063	9,867	20,665
Water-WAGES-P/T	14,643	10,802	11,945	3,645	
Water-PAYROLL BENEFITS	164,597	120,985	134,547	135,227	13,722
Water-WAGES-F/T	471,373	359,466	397,238	389,643	375,754
Water- Wages Shift Premium		1,280	1,418	1,223	1,750
Water Dept-CLOTHING ALLOWANCE		3,821	4,294	3,500	4,000
Total General Expenses	4,993,675	5,556,634	5,091,896	4,467,258	5,142,368
Total Operating Expenses	4,993,675	5,556,634	5,091,896	4,467,258	5,142,368
OPERATING SURPLUS (DEFICIT)	0	0	0	670,601	-0

	2022	2023	Budget
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	2022		2023		Budget
	BUDGET	ACTUAL	BUDGET	YTD	2024
Wastewater -SEWER RATES REVENUE	5,227,869	5,626,370	5,193,683	5,162,600	5,349,493
Wastewater -MISCELLANEOUS REVENUE		6,947	7,579	7,650	7,806
WASTEWATER - MT B PDC LOAN PAYMENTS				52,500	
Wastewater-SEWER RATES-ADEL METCALFE	21,975	25,316	29,693	-6,744	30,584
Wastewater--FEES-ADEL-METCALFE	1,061		1,061		
Transfer from Fleet				8830	
Total OPERATING REVENUE	5,250,905	5,658,633	5,232,016	5,224,836	5,387,884
Wastewater-MEMBERSHIPS, DUES	531			167	
Wastewater -CONFERENCES, CONVENTIONS	2,122				
Wastewater -SEMINARS, TRAINING	5,094	3,199	2,737	745	2,820
Wastewater -TRAVEL EXPENSE	1,061				
Wastewater-TRANSFER TO IT DEPT		7,375		8,000	
Wastewater-Admin Overhead Fees	143,265	135,000	151,691	135,000	156,242
Wastewater -MAINTENANCE CONTRACTS	12,734	15,710	17,487	24,406	25,138
Wastewater -VEHICLE MAINTENANCE	12,734	6,586	5,166	26,838	27,643
Wastewater-TREATMENT PLANT PREV MTCE	34,758	69,048	77,576	51,275	79,903
Wastewater-TREATMENT PLANT REPAIR MTCE	104,897	235,965	263,142	144,201	148,527
Wastewater -COLL SYS PREV MTCE	21,224	5,160	5,798	9,887	10,184
Wastewater -COLL SYS REPAIR MTCE	28,653	17,197	17,585	24,159	24,884
Wastewater -PUMPING STN PREV MTCE	55,183	33,279	30,812	46,081	47,463
Wastewater -PUMPING STN REPAIR MTCE	74,815	42,825	45,367	49,625	51,114
Wastewater-ADEL-METCALFE PREV MTCE	531		531		547
Wastewater -TRANSFER TO FLEET RESERVE	21,861	38,542	45,033	38,542	
Wastewater -TRANS TO RESERVE FUND	2,822,937	3,518,856	2,642,812	2,642,812	2,817,524
Wastewater-CONTRACTED SERVICES (ENTEGRUS)	48,283	22,677	25,481		
Wastewater -LICENCES, PERMITS	1,486	1,219	1,370	910	1,411
Wastewater -COMMUNICATIONS/IT EXPENSE	36,081	16,382	22,821	23,420	33,806
Wastewater -PROPERTY INSURANCE	24,057	29,261	32,879	33,076	33,865
Wastewater -LIABILITY INSURANCE	15,488	29,928	33,628	33,830	34,637
Wastewater -LEGAL EXPENSE	10,612		10,612		10,930
Wastewater -ENGINEERING FEES	21,224		21,224		21,861

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation					
User Fees	5,250,905	5,658,633	5,232,016	5,216,006	5,387,884
Grants					
Internal Transfer					
Reserve Transfer	0	0	0	8,830	0
Total Operating Revenue	5,250,905	5,658,633	5,232,016	5,224,836	5,387,884
Wages and Benefits	677,012	522,368	577,892	531,931	549,073
Service Contracts	177,925	314,902	343,801	349,891	337,955
Advertising					
Supplies	1,053,568	692,621	1,004,586	1,025,065	1,108,868
Conferences, Training, and Professional Fees	8,808	3,199	2,737	912	2,820
Repairs and Maintence	345,529	425,770	463,464	376,472	415,403
Internal Transfer	143,265	142,375	151,691	143,000	156,242
Reserve Transfer	2,844,798	3,557,398	2,687,845	2,681,354	2,817,524
Total Operating Expenses	5,250,905	5,658,633	5,232,016	5,108,625	5,387,884

	2022		2023		Budget
	BUDGET	ACTUAL	BUDGET	YTD	2024
Wastewater-SLUDGE MANAGEMENT	19,845	215,250	195,578	258,655	201,445
Wastewater-ADEL METCALFE BILLING EXP	849	185	208		
Wastewater -DEBT PAYMENTS	194,447				
Wastewater -OFFICE SUPPLIES	3,184	3,469	3,795	5,457	5,621
Wastewater -IT SUPPLIES		1,926	2,164		2,229
Wastewater -MUNICIPAL TAXES	76,407	98,281	110,432	103,244	113,745
Wastewater -OTHER COSTS		0		5,088	
WASTEWATER - ADELAIDE-METCALFE REIMBURSEMENT				3,078	
Wastewater-BLDG MTCE-61 ALBERT STREET				23	
WASTEWATER - IT SUBSCRIPTIONS				130	150
Wastewater -VEHICLE FUEL	7,428	6,624	6,801	8,681	8,941
Wastewater -UTILITIES-HYDRO	304,567	373,810	411,313	365,592	423,652
Wastewater -UTILITIES-NATURAL GAS	4,351	2,946	3,310	5,291	5,450
Wastewater -UTILITIES -WATER/SEWER	34,383	34,693	34,896	31,746	35,943
Wastewater -CHEMICALS	136,577	148,023	152,903	204,966	211,115
Wastewater -LAB ANALYSIS	38,203	22,849	24,951	37,748	38,880
Wastewater Dept-Operational Growth Projections	254,021		254,021	254,021	261,642
Generator Fuel					1,500
Wastewater-WAGES-F/T	472,107	356,208	393,058	378,019	375,754
Wastewater-WAGES-P/T	14,642	10,800	11,943	3,644	
Wastewater-Wages-OT	25,500	26,453	29,463	11,317	30,347
Wastewater- Wages Shift Premium		1,280	1,418	1,224	1,750
Wastewater-PAYROLL BENEFITS	164,763	123,805	137,715	134,227	137,222
Wastewater Dept.-CLOTHING ALLOWANCE		3,822	4,295	3,500	4,000
Total General Expenses	5,250,905	5,658,633	5,232,016	5,108,625	5,387,884
Total Operating Expenses	5,250,905	5,658,633	5,232,016	5,108,625	5,387,884
OPERATING SURPLUS (DEFICIT)		0		116,211	-0

	2022	2023	Budget
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	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
				831	
POOL - TRANSFER FROM RESERVES					
POOL- GENERAL TAXATION	221,774	221,774	252,765	252,765	262,694
POOL FEES-ADMISSION	40,000	38,546	40,500	60,377	52,000
POOL-FEES-SWIMMING LESSONS	40,000	48,315	51,910	56,773	54,000
POOL-MISC REVENUE		106		865	
POOL-STRATHROY AQUATIC CLUB-REGISTRATION FEES	11,000	10,257	11,000	12,484	13,500
Total OPERATING REVENUE	312,774	318,998	356,175	384,095	382,194
POOL-EQUIPMENT MAINTENANCE	22,000	11,641	22,000	20,726	22,000
Operating Expense-POOL- ELECTRIC REPAIR-		410		1,883	
POOL-TRANS TO RESERVE FUND	1,960	-23,345			
POOL- Bank and POS Fees		42			
POOL-PROGRAM EXPENSES	10,000	8,990	10,000	12,533	10300
POOL- Strathroy Splash Pad Ops -	20,000	21,047	22,000	17,601	22,660
POOL-Mount Brydges Splashpad Ops	17,000	15,010	16,000	14,711	16480
POOL-UTILITIES - HYDRO	11,000	10,105	11,000	10,364	11330
POOL-UTILITIES-GAS	5,000	11,224	6,000	12,438	12,000
POOL-WATER	12,000	25,850	12,000	18,551	18,000
POOL-CHEMICALS	12,000	15,463	12,000	15,741	15,000
POOL-AQUATIC CLUB- -BANK / MONERIS CH		592	700	1,117	721
POOL-OTHER EXPENSES		522			
POOL-WAGES-F/T	36,113	33,581	40,436	29,333	41546
POOL-WAGES-P/T	127,195	146,194	160,742	159,408	163,957
POOL-Wages-OT	10,000	9,777	10,000	13,335	10,000
Aquatics-Wages Shift Premium		1,368	2,200	1,476	2,200
POOL-PAYROLL BENEFITS	28,506	30,527	31,097	34,054	36,000
Total General Expenses	312,774	318,998	356,175	363,271	382,194
Total Operating Expenses	312,774	318,998	356,175	363,271	382,194
OPERATING SURPLUS (DEFICIT)				20,824	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	221,774	221,774	252,765	252,765	262,694
User Fees	91,000	97,224	103,410	130,499	119,500
Grants					
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	312,774	318,998	356,175	383,264	382,194
Wages and Benefits	201,814	221,447	244,475	237,606	253,703
Service Contracts					
Advertising					
Supplies	87,000	108,845	89,700	103,056	106,491
Conferences, Training, and Professional Fees					
Repairs and Maintenance	22,000	12,051	22,000	22,609	22,000
Internal Transfer					
Reserve Transfer	1,960	-23,345	0	0	0
Total Operating Expenses	312,774	318,998	356,175	363,271	382,194

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
WMCC - TF FROM RESERVES				8,029	
GEMINI - TRANSFER FROM RESERVES				30,890	
ARENAS- GENERAL TAXATION-	734,093	734,093	704,996	704,996	713,320
TRI TWP ARENA - GENERAL TAXATION		60,000		60,000	
WMMC-FEES-ARENA ADMISSION		1,392	1,500	12,270	9,000
WMMC-SALE OF SERVICES-SIGN ADVERTISING	5,000	5,758	6,046	916	6,227
WMMC-AUDITORIUM RENTAL	20,000	18,082	20,000	23,322	20,600
WMMC-FEES-ARENA ICE RENTAL	200,000	202,533	212,000	302,778	289,665
WMMC Concession Rental Income	2,500	693	2,500	672	1,500
GEMINI-ADVERTISING	13,500	13,032	14,483	11,876	14,917
GEMINI-AUDITORIUM RENTALS	10,500	9,351	10,500	32,011	10,815
GEMINI-ICE RENTALS	485,000	624,306	595,000	693,178	665,000
GEMINI-PRO SHOP RENTAL	1,800	1,749	1,836	2,519	1,891
GEMINI-Concession Rental Income-	20,000	7,234	20,000	11,075	10000
GEMINI - MISCELLANEOUS REVENUE		4,154		84	
Total OPERATING REVENUE	1,492,393	1,682,377	1,588,861	1,894,616	1,742,936
GEMINI-PROMOTION	2,000				
HR-WMMC-MEMBERSHIP DUES	500	203			
HR-GEMINI-MEMBERSHIPS DUES	500	1,063	650	1,727	670
ARENAS- -TRAVEL EXPENSES	750	356	350		361
WMMC ARENA-EQUIPMENT MAINTENANCE	9,500	13,361	9,500	8,911	9,785
WMMC-ICE MACHINE	2,500	9,656	4,000	6,354	4,000
WMMC ARENA-BUILDING MAINTENANCE	23,000	26,491	24,500	23,483	25,235
WMMC-REFRIGERATION PLANT	15,000	9,568	15,000	24,523	20,000
GEMINI-EQUIPMENT MAINTENANCE	13,750	8,491	13,750	13,336	14,163
GEMINI-ICE MACHINE	5,000	3,691	5,000	7,756	5,150
GEMINI-BLDG MAINTENANCE	30,000	23,445	30,000	23,002	30,000
GEMINI-REFRIGERATION PLANT	20,000	6,211	15,000	25,550	19,500
ARENAS-TRANS TO RESERVE FUND		130,021			
WMMC-TRANSFER TO FLEET RESERVE	10,000	10,000	10,000	10,000	10,000
GEMINI-TRANSFER TO FLEET RESERVE	9,500	9,500	9,500	9,500	9,500
WMMC-LICENCES & PERMITS	1,500	380	1,500	1,703	1,545
WMMC ARENA-WASTE DISPOSAL	2,100	2,482	2,500	2,749	2,575
WMMC ARENA-PROPERTY INSURANCE	24,380	26,977	28,596	30,494	35,000
WMMC ARENA-LIABILITY INSURANCE	37,100	42,717	45,280	48,287	50,000
GEMINI-LICENCES & PERMITS	2,000	883	2,000	706	2,000
GEMINI-WASTE DISPOSAL	4,500	5,264	5,000	7,514	5,150
GEMINI-PROPERTY INSURANCE	26,500	30,511	32,342	32,812	33,312
GEMINI-LIABILITY INSURANCE	27,560	29,503	31,273	33,349	35,020

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	734,093	794,093	704,996	764,996	713,320
User Fees	758,300	888,284	883,865	1,090,701	1,029,616
Grants					
Internal Transfer					
Reserve Transfer	0	0	0	38,919	0
Total Operating Revenue	1,492,393	1,682,377	1,588,861	1,894,616	1,742,936
Wages and Benefits	787,753	768,330	848,620	854,221	906,673
Service Contracts	145,640	145,422	168,491	167,463	184,602
Advertising	2000	0	0	0	0
Supplies	417,000	516,568	434,500	539,827	503,298
Conferences, Training, and Professional Fees	1,750	1,622	1,000	1,727	1,030
Repairs and Maintence	118,750	100,914	116,750	132,915	127,833
Internal Transfer					
Reserve Transfer	19,500	149,521	19,500	19,500	19,500
Total Operating Expenses	1,492,393	1,682,377	1,588,861	1,715,653	1,742,936

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
GEMINI-JOINT USE COSTS	20,000	6,705	20,000	9,849	20,000
WMMC-JANITORIAL SUPPLIES	6,000	7,826	8,000	8,032	8,240
WMMC-PROGRAM EXPENSES	1,000	99	1,000	724	1,000
WMMC ARENA-OTHER COSTS	1,000	573	1,000	1,342	1,000
WMMC ARENA-UTILITIES-HYDRO	115,000	99,035	107,300	98,212	110,519
WMMC-UTILITIES-GAS	17,000	23,282	24,000	31,811	38,000
WMMC-UTILITIES-WATER	14,000	16,663	14,700	15,881	15,729
GEMINI-DEBIT/CREDIT CARD MACHINE BANK CHARGES	12,000	14,348	12,000	18,626	12,360
GEMINI-JANITORIAL SUPPLIES	10,000	12,636	12,500	11,303	12,500
GEMINI-PROGRAM EXPENSES	2,000	2,267	2,000	2,030	2,000
GEMINI-OTHER COSTS	2,000	1,501	2,000	2,161	2,000
GEMINI-UTILITIES - HYDRO	175,000	167,337	165,000	171,392	169,950
GEMINI-UTILITIES-GAS	42,000	55,585	60,000	90,684	90,000
GEMINI-UTILITIES-WATER	20,000	34,047	25,000	34,140	40,000
TRI TWP ARENA-MISC EXPENSES		81,369		53,489	
WMMC ARENA-WAGES-F/T	143,476	146,096	174,976	123,430	179,756
WMMC ARENA-WAGES-P/T	26,558	37,129	34,000	27,673	41,000
WMMC - Wages OT	5,000	8,469	5,000	8,225	7,500
WMMC-Wages Shift Premium	8,640	6,930	8,640	6,082	8,640
WMMC ARENA-PAYROLL BENEFITS	45,913	58,049	58,411	52,949	60,163
WMMC ARENA-CLOTHING		500	500	2,500	515
GEMINI-WAGES F/T	354,778	336,941	366,052	380,201	371,492
GEMINI-WAGES P/T	30,536	26,323	35,000	31,901	38,255
GEMINI-Wages OT-	5,500	14,268	5,500	22,415	10,000
Gemini -Wages Shift Premium	14,352	13,069	14,352	14,663	14,352
GEMINI-PAYROLL BENEFITS	143,000	135,190	136,189	156,163	165,000
GEMINI-CLOTHING	10,000	6,738	10,000	9,835	10,000
TRI TWP ARENA - WAGES F/T		78,855		80,620	
TRI TWP ARENA - WAGES-P/T		128,534		160,403	
Tri Twp Arena-OVERTIME		3,231			
TRI-TWP ARENA-REMUNERATION		700		400	
TRI TWP ARENA-PAYROLL BENEFITS		51,526		57,574	
TRI-TWP ARENA-STAFF WAGES & BENEFITS REIMBURSE		-284,218		-280,813	
Total General Expenses	1,492,393	1,682,377	1,588,861	1,715,653	1,742,936
Total Operating Expenses	1,492,393	1,682,377	1,588,861	1,715,653	1,742,936
OPERATING SURPLUS (DEFICIT)	0	0	0	178,963	0

	2022	2023	Budget
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	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
CC CENTRE-GENERAL TAXATION	42,690	42,690	58,046	58,046	59,720
CC CENTRE-RENTAL FEES	21,000	23,888	25,082	12,209	15,350
Total OPERATING REVENUE	63,690	66,578	83,128	70,255	75,070
CC CENTRE-BLDG MAINTENANCE	10,000	15,461	10,000	12,640	10,300
Caradoc Community Centre- Trans to Reserves	420	14,687			
CC CENTRE-CONTRACTS	32,000		50,000	16,818	32,000
CC CENTRE-WASTE PICKUP	2,000		2,500	3,586	3,000
CC CENTRE-INSURANCE	4,770	5,360	5,628	6,058	6,240
CC CENTRE-SUPPLIES	2,000		2,500	369	2,500
CC CENTRE-UTILITIES	7,000	19,435	7,000	9,567	10,000
CC CENTRE-UTILITIES-GAS	4,500	10,194	4,500	6,488	10,000
CC CENTRE-UTILITIES-WATER	1,000	1,441	1,000	1,052	1,030
Total General Expenses	63,690	66,578	83,128	56,578	75,070
Total Operating Expenses	63,690	66,578	83,128	56,578	75,070
OPERATING SURPLUS (DEFICIT)				13,677	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	42,690	42,690	58,046	58,046	59,720
User Fees	21,000	23,888	25,082	12,209	15,350
Grants					
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	63,690	66,578	83,128	70,255	75,070
Wages and Benefits					
Service Contracts	38,770	5,360	58,128	26,462	41,240
Advertising					
Supplies	14,500	31,070	15,000	17,476	23,530
Conferences, Training, and Professional Fees					
Repairs and Maintenance	10,000	15,461	10,000	12,640	10,300
Internal Transfer					
Reserve Transfer	420	14,687	0	0	0
Total Operating Expenses	63,690	66,578	83,128	56,578	75,070

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
CEMETERY-INT INCOME FR TRUST FUND	13,000	18,900	15,000	27,235	15,000
CEMETERY- GENERAL TAXATION-	146,603	146,603	190,808	190,808	211,512
Realized (gain)/loss on Cemetery trust investments		-10,276		-5,872	
CEMETERY-TRADITIONAL INTERMENT CHARGES	28,000	27,036	29,400	25,931	20,000
CEMETERY-CREMATATION INTERMENT CHARGES	15,000	20,670	17,500	15,820	17,500
CEMETERY-ONE INURMENT IN COLUMBARIUM NICHE	2,500	6,890	5,000	4,033	4,000
CEMETERY-SECOND INURNMENT	400	1,060	800	565	800
CEMETERY-INTERMENTS-WINTER SURCHARGE	1,000	1,060	1,000	2,449	1,000
CEMETERY-INTERMENTS-AFTER HOURS SURCHARGE	6,000	6,625	6,000	5,323	6,000
CEMETERY-TRNSFR OWNERSHIP FEE-GRAVES,NICHES	120	150	120	106	120
Operating Revenue-Cemetery- Cremation Disinterment		1,120	500		500
CEMETERY-Cemetery - Strathroy- No Vault Burials		510	100		100
CEMETERY-SALE OF GRAVES	25,000	29,406	29,000	27,122	26,000
CEMETERY-SALE OF NICHES IN COLUMBARIUM	15,000	16,376	15,750	7,846	14,000
CEMETERY-SALE OF CREMATATION LOT		383		408	
CEMETERY-C & M FUND ALLCT- flat markers>173 sq.in	200	500	350	800	350
CEMETERY-C & M FUND ALLC-upright mon-to 4" h or w	2,000	2,000	2,000	8,000	2,000
CEMETERY-C & M FUND ALLC-upright mon > 4" h or w	200	600	200		200
CEMETERY-MISCELLANEOUS REVENUE	100				
CEMETERY-C & M FUND ALLOC-GRAVES/NICHES	20,000		20,000	19,738	20,000
CEMETERY - BURIAL PERMITS		1,280		1,300	
Transfer from Fleet Reserve				228	
Total OPERATING REVENUE	275,123	270,893	333,528	331,840	339,082
CEMETERY - -MEMBERSHIP DUES	400			320	
CEMETERY-EQUIPMENT MAINTENANCE	5,000	5,159	5,000	4,893	5,000
CEMETERY - MONUMENT REPAIR	4,000	4,970	4,500	892	5,000
CEMETERY-BUILDING MAINTENANCE	4,500	3,530	4,000	3,343	4,500
CEMETERY-GROUND SUPPLIES, MAINTENANCE	7,000	7,337	7,000	1,428	7,000

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	146,603	146,603	190,808	190,808	211,512
User Fees	115,520	105,390	127,720	113,569	112,570
Grants					
Internal Transfer					
Reserve Transfer	13,000	18,900	15,000	27,463	15,000
Total Operating Revenue	275,123	270,893	333,528	331,840	339,082
Wages and Benefits	187,864	188,761	241,519	178,584	244,918
Service Contracts	12,650	11,779	12,500	12,165	12,590
Advertising					
Supplies	19,000	37,694	24,300	26,109	25,365
Conferences, Training, and Professional Fees	400	0	0	320	0
Repairs and Maintenance	20,500	20,996	20,500	10,556	21,500
Internal Transfer					
Reserve Transfer	34,709	11,663	34,709	46,464	34,709
Total Operating Expenses	275,123	270,893	333,528	274,198	339,082

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
CEMETERY-TRANSFERS TO TRUSTS		-967		11755	
CEMETERY-Transfer to Fleet Reserve	29,709	29,709	29,709	29,709	29,709
Operating Expense-CEMETERY-TRANS TO RESERVE F-		-17,079			
CEMETERY - TRANSFER TO COLUMBRIAM RESERVE	5,000		5,000	5000	5000
CEMETERY-PROVINCIAL BURIAL PERMIT FEE				1,194	
CEMETERY - Investment Management Fees	10,000	8,835	9,500	7,643	9,500
CEMETERY-PROPERTY INSURANCE	2,650	2,944	3,000	3,328	3,090
CEMETERY-OFFICE SUPPLIES		29		209	
CEMETERY-MONUMENT ENGRAVING	1,500	2,975	1,500	1,660	1,545
CEMETERY - FUEL	7,000	11,823	10,000	8,455	10245
CEMETERY-UTILITIES - HYDRO	1,800	1,068	1,800	1,427	2,000
CEMETERY-UTILITIES -HEATING/OIL	4,200	7,119	6,000	6,415	6,500
CEMETERY-UTILITIES - WATER/SEWER	2,000	13,552	2,500	5,414	2,575
CEMETERY-SMALL EQUIP PURCHASE	2,500	1,128	2,500	2,529	2,500
CEMETERY-WAGES-F/T	116,808	114,611	161,963	125,063	162,260
CEMETERY-WAGES-P/T	23,882	23,117	11,616	965	12,300
CEMETERY -Wages-OT	2,500	3,639	2,500	4,042	2,500
CEMETERY-PAYROLL BENEFITS	43,674	46,394	63,940	46,514	65,858
CEMETERY-CLOTHING ALLOWANCE	1,000	1,000	1,500	2,000	2,000
Total General Expenses	275,123	270,893	333,528	274,198	339,082
Total Operating Expenses	275,123	270,893	333,528	274,198	339,082
OPERATING SURPLUS (DEFICIT)				57,642	0

	2022	2023	Budget
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	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Community Development- Event Donations		15,084	20,000	25,274	20000
COMMUNITY DEVELOPMENT-DONATIONS	20,000	2,500	20,000	4140	25000
COMMUNITY DEVELOPMENT-TRANSFER FROM RESERVE-PTP	25,000		25,000	5,861	40000
COMMUNITY DEVELOPMENT-GENERAL TAXATION	31,500	31,500	24,000	24,000	14000
Total OPERATING REVENUE	76,500	49,084	89,000	59,275	99,000
COMMUNITY DEVELOPMENT- PTP	40,000		40,000	5,861	40000
Community Development - Special Events	15,000	21,984	27,500	30,711	37500
COMMUNITY DEVELOPMENT-ENGAGEMENT	10,000	10,610	10,000	15,008	10000
COMMUNITY DEVELOPMENT-MISC PROJECT MTCE	11,500	13,014	11,500	12,620	11500
COMMUNITY DEVELOPMENT - Transfer to Reserves		3,476			
Total General Expenses	76,500	49,084	89,000	64,200	99,000
Total Operating Expenses	76,500	49,084	89,000	64,200	99,000
OPERATING SURPLUS (DEFICIT)				-4,925	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	31,500	31,500	24,000	24,000	14,000
User Fees					
Grants	20000	17584	40000	29414	45000
Internal Transfer					
Reserve Transfer	25,000	0	25,000	5,861	40,000
Total Operating Revenue	76,500	49,084	89,000	59,275	99,000
Wages and Benefits					
Service Contracts	55,000	21,984	67,500	36,572	77,500
Advertising					
Supplies	21,500	23,624	21,500	27,628	21,500
Conferences, Training, and Professional Fees					
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	0	3,476	0	0	0
Total Operating Expenses	76,500	49,084	89,000	64,200	99,000

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation					16,012
MARKET - PROVINCIAL GRANT - SUMMER STUDENT					
MARKET - GRANT INCOME			9,000	3812	
Revenue-Downtown Strathroy Marke-Other Income					
Revenue-Downtown Strathroy Market-Seasonal Vendor	8,720	23,890	15,000	17525	12,360
Revenue-Downtown Strathroy Market-Daily Vendor	12,950		12,500		9,785
Total OPERATING REVENUE	21,670	23,890	36,500	21,337	38,157
Expense-Downtown Strathroy Market- Advertising	3,600	2,309	1,500	1,406	1,545
DOWNTOWN MARKET - TRANSFER TO RESERVES		15,246			
Expense-Downtown Strathroy Market -Board Ins	11,420				
Expense-Downtown Strathroy Market- Events	4,950	5,857	6,000	6,325	6,180
Expense-Downtown Strathroy Market - Equipment	1,500	458	1,500	943	1,545
Expense-Downtown Strathroy Market-Admin		20			
Expense-Downtown Strathroy Market- Bank Charges	200				
MARKET WAGES - PT				2,100	24,252
MARKET - PAYROLL BENEFITS			4,500	10	4,635
MARKET - WAGES - F/T			23,000		
Total General Expenses	21,670	23,890	36,500	10,784	38,157
Total Operating Expenses	21,670	23,890	36,500	10,784	38,157
OPERATING SURPLUS (DEFICIT)				10,553	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	0	0	0	0	16,012
User Fees	21,670	23,890	27,500	17,525	22,145
Grants	0	0	9000	3812	0
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	21,670	23,890	36,500	21,337	38,157
Wages and Benefits	0	0	27,500	2,110	28,887
Service Contracts	11,420	0	0	0	0
Advertising	3600	2309	1500	1406	1545
Supplies	6,650	6,335	7,500	7,268	7,725
Conferences, Training, and Professional Fees					
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	0	15,246	0	0	0
Total Operating Expenses	21,670	23,890	36,500	10,784	38,157

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
RECREATION-GRANTS-SUBSIDY PROGRAMS	10,000	13,273	10,000	10,000	10,000
REC PROGRAMS - Grants, Sponsorships and Donations		8,605		3,200	
RECREATION-GENERAL TAXATION	296,391	296,391	234,051	234,051	224,676
RECREATION-SALE OF SERVICES-GENERAL PROGRAMS	70,000	66,041	100,167	130,466	125,172
RECREATION PROGRAMS- Party Packages	7,500	8,076	20,000	15,868	20,600
RECREATION PROGRAMS-DAY CAMP PROGRAM	180,000	282,221	320,813	360,654	350,000
RECREATION PROGRAMS-SALE OF SERVICES				506	
Transfer From Fleet				14083	
Total OPERATING REVENUE	563,891	674,607	685,031	768,828	730,448
HR-RECREATION-MEMBERSHIP DUES	2,000	1,242	2,000	1,261	2,000
RECREATION PROGRAMS- -CONFERENCES, CONVENTIONS				142	
CULTURE, RECREATION TRAVEL EXPENSES	3,500	2,748	1,500	1354	1,500
Operating Expense-GENERAL RECREATION- -TRANS TO RE		69,632			
COMMUNITY SERVICES- VEHICLE EXPENSE		110		14,182	
RECREATION PROGRAMS-Civic Award	1,500		1,500	690	1,500
CULTURE, RECREATION-OFFICE SUPPLIES	2,000	2,469	2,500	2,089	2,000
CULTURE, RECREATION-GENERAL PROGRAM EXPENSES	20,000	37,904	25,000	28,458	27,000
RECREATION PROGRAMS- Party Packages	4,000	3,117	4,000	6,637	6,000
RECREATION PROGRAMS- Summer Day Program	29,000	23,993	29,000	27,586	31,000
REC ADMIN-MISCELLANEOUS EXPENSE	2,500	1,372	2,500	2,231	2,500
CULTURE, RECREATION - IT SUBSCRIPTIONS				1,040	
RECREATION PROGRAMS-SUMMER CAMP WAGES	120,000	136,186	199,678	196,572	210,000
CULTURE, RECREATION-SUBSIDY-CAN I PLAY TOO	10,000	16,597	10,000	7,543	10,000
CULTURE, RECREATION-WAGES-F/T	220,978	242,948	237,313	303,427	246,105
CULTURE, RECREATION-WAGES-P/T	55,000	30,148	65,630	57,041	66,943
RECREATION PROGRAMS- Wages-OT	2,500	9,538	3,000	9,276	3,000
CULTURE, RECREATION-REMUNERATION	4,800		4,500	3,950	4,500
CULTURE, RECREATION-PAYROLL BENEFITS	70,713	80,217	81,325	110,808	100,378
SUMMER CAMP-WAGES-OT	1,000	1,844	1,000	397	1,000
SUMMER CAMP PROGRAM-PAYROLL BENEFITS	14,400	14,542	14,585	22,615	15,023
Total General Expenses	563,891	674,607	685,031	797,299	730,448
Total Operating Expenses	563,891	674,607	685,031	797,299	730,448
OPERATING SURPLUS (DEFICIT)				-28,471	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	296,391	296,391	234,051	234,051	224,676
User Fees	257,500	356,338	440,980	507,494	495,772
Grants	10000	21878	10000	13200	10000
Internal Transfer					
Reserve Transfer	0	0	0	14,083	0
Total Operating Revenue	563,891	674,607	685,031	768,828	730,448
Wages and Benefits	369,391	379,237	407,353	507,514	436,948
Service Contracts					
Advertising					
Supplies	189,000	221,748	274,178	287,028	290,000
Conferences, Training, and Professional Fees	5,500	3,990	3,500	2,757	3,500
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	0	69,632	0	0	0
Total Operating Expenses	563,891	674,607	685,031	797,299	730,448

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
STRATHROY LIBRARY- LEASE FEES	129,588	123,449	129,588	131,855	137,747
COUNTY LIBRARY ADMIN- LEASE FEES	42,310	42,363	42,310	45,249	47,270
MOUNT BRYDGES LIBRARY- LEASE FEES	23,829	23,856	23,829	25,480	26,628
Total OPERATING REVENUE	195,727	189,668	195,727	202,584	211,645
STRATHROY LIBRARY- MAINTENANCE	1,500		1,500		1,500
STRATHROY LIBRARY-MAINTENANCE	20,000	15,403	20,000	20,908	23,000
STRATHROY LIBRARY- BUILDING REPAIRS/IMPROVEMENTS	2,000	1,263	2,000	1,847	2,000
COUNTY LIBRARY ADMIN/MUSEUM-MAINTENANCE	12,000	7,942	12,000	9,636	12,000
MOUNT BRYDGES LIBRARY-MAINTENANCE	17,000	14,828	17,000	12,416	18,000
MELBOURNE LIBRARY- MAINTENANCE	2,000		2,000		2,000
LIBRARY-STRATHROY-TRANSFER TO RESERVE	47,327	47,327	47,327	47,327	47,327
LIBRARY - transfer to reserve		22,087			
STRATHROY LIBRARY-PROPERTY INSURANCE	5,743	6,309	5,915	7,137	8,000
MOUNT BRYDGES LIBRARY-PROPERTY INSURANCE	2,396	2,632	2,468	2,975	3,500
LIBRARY-County General Expense		120			
STRATHROY LIBRARY-UTILITIES - HYDRO	15,000	7,707	11,630	10,463	12,199
STRATHROY LIBRARY-UTILITIES - NATURAL GAS	3,800	5,612	5,500	5,593	8,000
STRATHROY LIBRARY WATER/SEWER	1,600	996	1,600	1,057	1,600
COUNTY LIBRARY ADMIN/MUSEUM-UTILITIES-HYDRO	10,000	6,960	10,000	6,153	10,000
COUNTY LIBRARY ADMIN/MUSEUM-WATER/SEWER	750		750		750
MOUNT BRYDGES LIBRARY-UTILITIES	4,000	2,861	4,000	2,518	4,000
MOUNT BRYDGES LIBRARY- NATURAL GAS	1,600	1,484	1,600	1,792	3,000
MOUNT BRYDGES LIBRARY-WATER/SEWER	1,500	1,658	1,500	1,327	1,700
STRATHROY LIBRARY-WAGES F/T	36,689	33,140	37,790	25,639	41,588
STRATHROY LIBRARY - PAYROLL BENEFITS	10,822	11,339	11,147	9,464	11,481
Total General Expenses	195,727	189,668	195,727	166,252	211,645
Total Operating Expenses	195,727	189,668	195,727	166,252	211,645
OPERATING SURPLUS (DEFICIT)				36,332	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation					
User Fees	195,727	189,668	195,727	202,584	211,645
Grants					
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	195,727	189,668	195,727	202,584	211,645
Wages and Benefits	47,511	44,479	48,937	35,103	53,069
Service Contracts	8,139	8,941	8,383	10,112	11,500
Advertising					
Supplies	38,250	27,398	36,580	28,903	41,249
Conferences, Training, and Professional Fees					
Repairs and Maintenance	54,500	39,436	54,500	44,807	58,500
Internal Transfer					
Reserve Transfer	47,327	69,414	47,327	47,327	47,327
Total Operating Expenses	195,727	189,668	195,727	166,252	211,645

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
GRANTS-MUSEUM-OPERATING GRANTS-FEDERAL					
MUSEUM - PROVINCIAL GRANT - SUMMER STUDENT		30,308		4,447	
MUSEUM-GOVERNMENT GRANTS, CMOG				3,812	
MUSEUM-OTHER DONATIONS/FOUNDATION		14,238		14,238	
MUSEUM- GENERAL TAXATION	200	4,650	200	1,225	200
MUSEUM-ADMISSION & EDUCATION PROGRAMS	204,466	204,466	201,703	201,703	219,976
MUSEUM- RESEARCH FEES	2,000	4,947	2,000	8,844	6,500
MUSEUM-Other Income	300	20	300	80	300
MUSEUM-GIFT SHOP REVENUE		886	300	136	300
	500	1,906	1,500	1,857	1,500
Total OPERATING REVENUE	207,466	261,421	206,003	236,342	228,776
MUSEUM-MARKETING & PUBLIC RELATIONS	4,000	912	1,500	769	1,250
HR-MUSEUM-MEMBERSHIPS,DUES	500	152	500	441	500
HR-MUSEUM-CONFERENCES, CONVENTIONS	1,800	631	1,800		1,800
MUSEUM-TRAVEL EXPENSES	800	255	350	68	350
MUSEUM-CONSERVATION EXPENSES	1,500	600	1,500	908	1,500
MUSEUM-EQUIPMENT MAINTENANCE	1,200	559	1,200	480	1,200
MUSEUM-PROPERTY MAINTENANCE	4,000	4,963	4,500	3,927	4,500
Museum-TRANSFER TO RESERVES		85,234			
MUSEUM-PROPERTY INSURANCE	5,031	5,527	5,333	6,247	6,500
MUSEUM-INTERPRETATION & EDUCATION	2,000	3,489	4,000	5,548	4,000
MUSEUM-EXHIBITION EXPENSES	5,000	15,622	7,000	8,133	7,000
MUSEUM-ARTIFACT ACQUISITION	400		400		400
MUSEUM- -SOFTWARE & LICENCING				15	
MUSEUM- BANK INTEREST & CHARGES		625		775	
MUSEUM-OFFICE SUPPLIES	100	98	100	97	100
MUSEUM-RESEARCH FEES,BOOKS,PERIODICALS	100		100	33	100
MUSEUM-PRINTING, COPYING	500	861	750	928	1,000
MUSEUM-POSTAGE/COURIER	75		75		75
MUSEUM- Mt. Brydges Fire Replacements				15	
MUSEUM-GIFT SHOP EXPENSES	500	2,352	500	1,271	2,000
MUSEUM - IT SUBSCRIPTIONS				585	
MUSEUM-WAGES-F/T	134,970	102,777	130,041	132,662	138,759
MUSEUM-WAGES-P/T				7,525	
MUSEUM- Wages-OT		385	500	1,899	500
MUSEUM-ADVISORY COMMITTEE REMUNERATION	1,800		1,800	600	1,800
MUSEUM-PAYROLL BENEFITS	43,190	36,379	44,054	46,953	45,375
PT Wages					10,067
Total General Expenses	207,466	261,421	206,003	219,879	228,776
Total Operating Expenses	207,466	261,421	206,003	219,879	228,776
OPERATING SURPLUS (DEFICIT)				16,463	-0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	204,466	204,466	201,703	201,703	219,976
User Fees	2,800	7,759	4,100	10,917	8,600
Grants	200	49,196	200	23,722	200
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	207,466	261,421	206,003	236,342	228,776
Wages and Benefits	179,960	139,541	176,395	189,639	196,501
Service Contracts	12,431	24,638	16,733	19,943	17,900
Advertising	4,000	912	1,500	769	1,250
Supplies	1,275	3,936	1,525	3,704	3,275
Conferences, Training, and Professional Fees	3,100	1,038	2,650	509	2,650
Repairs and Maintenance	6,700	6,122	7,200	5,315	7,200
Internal Transfer					
Reserve Transfer	0	85,234	0	0	0
Total Operating Expenses	207,466	261,421	206,003	219,879	228,776

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
PARKS-GENERAL TAXATION-	646,824	646,824	653,919	653,503	704,102
PARKS - PROVINCIAL GRANTS				1,100	
PARKS-RENTALS	50,000	42,445	50,000	61,646	60,000
PARKS - Commemorative Bench Program - Revenues		5,000	3,000	5,000	5,000
PARKS - Donations - Sleepy Hollow Train	5,000	9,343		12,584	3,000
PARKS 1-OTHER REVENUE	5,000	527	5,000	654	5,000
PARKS - WARD 1-SPACE RENTAL	1,500	1,087	1,500		1,500
PARKS - WARD 1- -DONATIONS		25,000			
PARKS- SLEEPY HALLOW TRAIN REV			5,000		
Transfer From Fleet				17,843	
Total OPERATING REVENUE	708,324	730,227	718,419	752,330	778,602
PARKS-Ward 1 Playgrounds	7,500	9,152	7,500	3,726	7,725
PARKS-EQUIPMENT MTCE	13,000	13,915	13,000	13,076	13,390
PARKS-VEHICLE MAINTENANCE	5,000	5,134	5,000	21,732	5,150
PARKS-PROPERTY MAINTENANCE	15,500	18,833	16,500	29,721	16,995
PARKS - WARD 1 - GRAFFITI PROGRAM	5,000	2,057	5,000	3,526	5,000
PARKS-GROUNDS MAINTENANCE	25,000	23,669	25,000	19,527	25,750
PARKS - WARD 1- -LIGHTS MTCE	2,500	635	2,500	5,700	2,500
PARKS - WARD 1- -RAILROAD MTCE	5,000	10,061	5,000		5,000
PARKS - WARD 1-TREE MTCE	35,000	30,080	35,000	18,622	35,000
PARKS- MT BRYDGES PLAYGROUND	5,000	1,346	5,000	7,108	5,150
PARKS 2-DIAMOND MAIN/REPAIR	2,000	130	2,000	3,633	2,000
PARKS 2-PROPERTY MAINTENANCE	8,500	5,480	8,500	5,436	8,500
PARKS -TRANSFER TO RESERVE FUND	1,200	61,426			
PARKS-Transfer to Fleet Reserve	78,474	78,474	78,474	78,474	78,474
PARKS-LICENCES & PERMITS	650	576	650	1,012	670
PARKS-PROPERTY INSURANCE	11,072	12,162	12,892	13,748	14,500
PARKS-LIABILITY INSURANCE	6,360	6,877	7,290	7,774	8,000
Parks Open Space-Consultants	50,000	38,041	50,000	15,673	50,000
PARKS - Commemorative Bench Program - Expenses		21,205	5,000	6,047	5,150
PARKS - Misc expenses		180			
PARKS 1-JANITORIAL SUPPLIES	500		500		500
PARKS 1-FUEL	20,000	28,920	25,000	23,147	25,750
PARKS-UTILITIES	21,500	24,124	25,000	25,253	25,750
PARKS 2-HYDRO	2,500	821	1,500	650	1,500
PARKS 2-GRASS CUTTING	37,000	37,756	39,000	54,146	55,000
PARKS-WAGES-F/T	207,994	185,526	220,305	245,700	266,860
PARKS-WAGES-P/T	55,112	32,110	40,000	95	8,538
PARKS - Wages-OT	5,000	4,896	5,000	10,814	5,000
PARKS - WARD 1-Wages Shift Premium	2,500	2,939	2,500	2,184	2,500
PARKS-PAYROLL BENEFITS	78,462	71,063	72,058	98,367	95,000
PARKS - CLOTHING ALLOW,	1,000	2,638	3,250	1,667	3,250
Total General Expenses	708,324	730,227	718,419	716,558	778,602
Total Operating Expenses	708,324	958,914	718,419	716,558	778,602
OPERATING SURPLUS (DEFICIT)		-228,687		35,772	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	646,824	646,824	653,919	653,503	704,102
User Fees	61,500	83,402	64,500	79,884	74,500
Grants	0	0	0	1,100	0
Internal Transfer					
Reserve Transfer	0	0	0	17,843	0
Total Operating Revenue	708,324	730,226	718,419	752,330	778,602
Wages and Benefits	350,068	299,172	343,113	358,827	381,148
Service Contracts	68,082	57,656	70,832	38,207	73,170
Advertising					
Supplies	81,500	113,006	96,000	109,243	113,650
Conferences, Training, and Professional Fees					
Repairs and Maintenance	129,000	120,492	130,000	131,807	132,160
Internal Transfer					
Reserve Transfer	79,674	139,900	78,474	78,474	78,474
Total Operating Expenses	708,324	730,226	718,419	716,558	778,602

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
SCOUT HALL- GENERAL TAXATION	2,000	2,000	2,000	2,000	6,936
SCOUT HALL-RENTAL	4,000	4,336	4,800		
Total OPERATING REVENUE	6,000	6,336	6,800	2,000	6,936
SCOUT HALL-BLDG MAINT	1,500	1,176	1,500	1,270	1,530
SCOUT HALL-UTILITIES -HYDRO	2,500	2,432	2,500	2,292	2,550
SCOUT HALL-UTILITIES-GAS	2,000	2,506	2,800	3,180	2,856
SCOUT HALL - Transfer to Reserves		222			
Total General Expenses	6,000	6,336	6,800	6,742	6,936
Total Operating Expenses	6,000	6,336	6,800	6,742	6,936
OPERATING SURPLUS (DEFICIT)				-4,742	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	2,000	2,000	2,000	2,000	6,936
User Fees	4,000	4,336	4,800	0	0
Grants					
Internal Transfer					
Reserve Transfer					
Total Operating Revenue	6,000	6,336	6,800	2,000	6,936
Wages and Benefits					
Service Contracts					
Advertising					
Supplies	4,500	4,938	5,300	5,472	5,406
Conferences, Training, and Professional Fees					
Repairs and Maintenance	1,500	1,176	1,500	1,270	1,530
Internal Transfer					
Reserve Transfer	0	222	0	0	0
Total Operating Expenses	6,000	6,336	6,800	6,742	6,936

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
ECONOMIC DEVELOPMENT- GENERAL TAXATION	535,000	535,000	551,050	551,050	579,862
ECONOMIC DEVELOPMENT - CFDC GRANT		12,728		152,438	
ECONOMIC DEVELOPMENT - MTO TRANSPORTATION GRANT	160,000	393,616		378,236	485,000
ECONOMIC DEVELOPMENT-Digital Service Grant	31,982	24,468		47,300	
ECONOMIC DEVELOPMENT - TOURISM/SPONSORSHIP GRANT		2,500		-2,500	
ECONOMIC DEVELOPMENT - MIDD. COUNTY CIP PROGRAM				6,909	
ECONOMIC DEV - INTER COMMUNITY TRANSIT REVENUE	483,000	70,268	482,500	122,970	250,000
ECONOMIC DEVELOPMENT- SPECIAL PROJECTS		14,955			1,000
ECONOMIC DEV - TF FROM RESERVE - FACADE			315,592	149,375	200,000
Total OPERATING REVENUE	1,209,982	1,053,535	1,349,142	1,405,778	1,515,862
ECONOMIC DEVELOPMENT-MARKETING & PROMOTION	20,000		20,000	12,768	20,750
ECONOMIC DEV - MEMBERSHIPS, DUES	3,500	2,029	2,500	807	3,000
ECONOMIC DEV - TRAVEL EXPENSE	1,500	1,071	2,500	1,743	10,806
ECONOMIC DEVELOPMENT-PROF DEV & NETWORKING	1,500	1,225	2,000	1,356	2,500
ECONOMIC DEVELOPMENT-TRANS TO RESERVE		436,743			
ECONOMIC DEV - T/F TO STRATEGIC INITIATIVE RESERVE	15,000	15,000	15,000	15,000	15,000
ECONOMIC DEVELOPMENT-CONTRACTED WORK	4,000		5,000	509	5,000
ECONOMIC DEVELOPMENT- INTERCOMMUNITY TRSPT.	482,500	463,884	458,500	501,206	485,000
ECONOMIC DEVELOPMENT- Skilled Trades Centre		12,728	1,500	148,618	10,000
ECONOMIC DEVELOPMENT-Digital Services Program-	31,982	1,706	1,750	8,246	
ECONOMIC DEVELOPMENT- DATA & ANALYTICAL	7,500	7,412	10,000	11,691	10,500
EC Dev - Industrial Land Sale Expenses			3,500		3,500
ECONOMIC DEVELOPMENT-COMMUNICATIONS	12,500	491	12,500	1,755	15,000
ECONOMIC DEVELOPMENT-OUTREACH	7,000	8,141	10,000	1,528	10,500
ECONOMIC DEVELOPMENT-OTHER COSTS	10,000	3,017	10,000	-230	10,500
ECONOMIC DEVELOPMENT- 402 GATEWAY	1,000		1,000		1,000
ECONOMIC DEVELOPMENT-BUSINESS DEVELOPMENT	7,500	23	10,000	51	35,000
ECONOMIC DEV - COMMUNITY IMPROVEMENT PROGRAM	500,000	22,925	666,992	156,284	750,000
ECONOMIC DEVELOPMENT- WAGES F/T	80,000	43,128	82,400	92,339	93,930
ECONOMIC DEVELOPMENT- WAGES P/T		17,636	7,000	43,779	
ECONOMIC DEVELOPMENT- Wages-OT	500	62	3,000	617	1,000
ECONOMIC DEVELOPMENT-PAYROLL BENEFITS	24,000	16,314	24,000	41,344	32,876
Transfer to Reserves				351,400	
Total General Expenses	1,209,982	1,053,535	1,349,142	1,390,811	1,515,862
Total Operating Expenses	1,209,982	1,053,535	1,349,142	1,390,811	1,515,862
OPERATING SURPLUS (DEFICIT)				14,967	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	535,000	535,000	551,050	551,050	579,862
User Fees					
Grants	674,982	518,535	482,500	705,353	736,000
Internal Transfer					
Reserve Transfer	0	0	315,592	149,375	200,000
Total Operating Revenue	1,209,982	1,053,535	1,349,142	1,405,778	1,515,862
Wages and Benefits	104,500	77,140	116,400	178,079	127,806
Service Contracts	525,982	485,730	476,750	670,270	510,500
Advertising	20,000	0	20,000	12,768	20,750
Supplies	538,000	34,597	713,992	159,388	825,500
Conferences, Training, and Professional Fees	6,500	4,325	7,000	3,906	16,306
Repairs and Maintenance					
Internal Transfer					
Reserve Transfer	15,000	451,743	15,000	366,400	15,000
Total Operating Expenses	1,209,982	1,053,535	1,349,142	1,390,811	1,515,862

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
PLANNING & ZONING- GENERAL TAXATION	47,635	47,635	161,925	161,925	251,007
PLANNING-PLANNING INFORMATION FEES	4,000	150	500		500
PLANNING-OFFICIAL PLAN APPLICATIONS FEES	2,000		6,000	7,800	6000
PLANNING-REZONING APPLICATION FEES	30,000	36,400	20,000	37,300	15000
PLANNING-SITE PLAN FEES	12,000	7,250	5,000	13,500	5000
PLANNING-PLAN OF SUBD & CONDO FEES	7,500		6,000	4,700	3000
PLANNING-SEVERANCE FEES	20,000	24,450	15,000	26,075	15000
PLANNING-MINOR VARIANCES FEES	14,500	24,250	10,000	19,790	10000
PLANNING- ZONING CERT FEE		4,600	2,000	5,775	2000
PLANNING & ZONING- PART LOT CONTROL FEE			6,000	750	6000
PLANNING & ZONING- -Cash In Lieu of Parkland		6,000		4,000	
PLANNING & ZONING- Septic Search		75		150	
PLANNING & ZONING-Site Alteration Permit Fee MAJOR		3,000	3,000	4,000	3000
PLANNING & ZONING-Appeal to OLT Prep Fee		200	200		200
PLANNING & ZONING-Renewal of Temp Use			3,000	1,500	
PLANNING & ZONING-"H" Symbol Removal		900	900	1,500	900
PLANNING & ZONING-Site Plan Amendment		1,500	1,500	1,000	1500
PLANNING & ZONING-Consent - Minor Var Combo		4,250			
PLANNING & ZONING- Consent Request-Extent/Change		2,000	1,000		1000
PLANNING & ZONING-Plan of Sub/Condo Exempt-Conver		2,500			2500
PLANNING & ZONING- Sub/Condo Red Line Rev Minor				200	
PLANNING & ZONING-Conc. Plan of Sub&Zoning Combo		10,200		5,100	
PLANNING & ZONING-Surcharge for Rebills				618	
PLANNING&ZONING - PRE-CONSULTATION FEE-MAJOR			15,000	30,000	10000
PLANNING&ZONING - PRE-CONSULTATION FEE-MINOR			4,000	6,400	4000
PLANNING&ZONING - REQUEST FOR CONSENT CERTIFICATE			3,000	2,000	3000
Planning - Transfer from Reserve Funds (DC's)		21,914			
PLANNING & ZONING-Psub/Condo Red-line Revision - Major					1000
Off-list Street Name					300
Review Fees					500
Transfer from Reserve					92625
Total OPERATING REVENUE	137,635	197,274	264,025	334,083	434,032
PLANNING-ADVERTISING	6,000	2,670	9,400	1,775	17,307
HR-PLANNING-MEMBERSHIPS DUES	2,000	1,343	1,700	1,277	1,751
PLANNING -CONFERENCES, CONVENTIONS	2,500	610	2,275	2,568	1,500
PLANNING & ZONING - BUSINESS MEETINGS			1,000	623	
PLANNING-TRANSFER TO IT DEPT			7,500	7500	
Operating Expense-PLANNING -TRANS TO RESERVE FUND-		52,284			
PLANNING-SPECIAL CONSULTING	20,000	10,874	70,000	193	85,000
PLANNING-ENGINEERING		1,398			0
PLANNING & ZONING- -SOFTWARE & LICENCING				324	7,725
General Legal					5,000
PLANNING - OFFICE SUPPLIES	2,000	751	1,000	1,134	3,000
PLANNING-GENERAL-OTHER	3,000	1,536	1,150	724	1,185
PLANNING & ZONING - IT EQUIPMENT			3,500	71	5,000
PLANNING-WAGES F/T	71,635	94,864	125,000	104,261	225,940
-PLANNING- Wages-OT				341	
PLANNING-COMM OF ADJUST REMUNERATION	7,500	1,500	1,500	1,450	1,545
PLANNING-PAYROLL BENEFITS	23,000	29,444	40,000	35,372	79,079
Total General Expenses	137,635	197,274	264,025	157,613	434,032
Total Operating Expenses	137,635	197,274	264,025	157,613	434,032
OPERATING SURPLUS (DEFICIT)	0	0	0	176,470	0

	2022		2023		Budget
	Budget	Actual	Budget	Actual	2024
Taxation	47,635	47,635	161,925	161,925	251,007
User Fees	90,000	149,639	102,100	172,158	90,400
Grants					
Internal Transfer					
Reserve Transfer	0	0	0	0	92,625
Total Operating Revenue	137,635	197,274	264,025	334,083	434,032
Wages and Benefits	102,135	125,808	166,500	141,424	306,564
Service Contracts	20,000	12,272	70,000	517	97,725
Advertising	6000	2670	9400	1775	17307
Supplies	5,000	2,287	5,650	1,929	9,185
Conferences, Training, and Professional Fees	4,500	1,953	4,975	4,468	3,251
Repairs and Maintenance					
Internal Transfer	0	0	7,500	7,500	0
Reserve Transfer	0	52,284	0	0	0
Total Operating Expenses	137,635	197,274	264,025	157,613	434,032